

**Alexandria Redevelopment and Housing Authority** 

# Monthly Report to the Board of Commissioners

Keith Pettigrew
Chief Executive Officer

**OCTOBER 21, 2019** 



October 21, 2019

**Daniel Bauman** 

Chairman

Mr. Daniel Bauman 1404 Key Drive Alexandria, VA 22302

**Peter Kleeblatt** 

Vice Chairman

**Anitra Androh** 

Commissioner

**Christopher Ballard** 

Commissioner

**Carter D. Flemming** 

Commissioner

**Kevin Harris** 

Commissioner

Merrick Malone

Commissioner

**Karl Sandberg** 

Commissioner

Salena Zellers

Commissioner

Dear Chairman Bauman,

Enclosed please find the docket for the regular board meeting of the ARHA Board of Commissioners to convene on Monday, October 21, 2019, at 7:00 pm. The meeting will be held at our ARHA offices located at 401 Wythe Street in the Large Conference Room.

There are no Consent items and no Action items submitted for the docket.

RE: Monday, October 21, 2019, Board of Commissioners Meeting

Sincerely

Keith Pettigrew, Secretary-Treasurer

KP/CD

**Keith Pettigrew** 

Secretary-Treasurer

cc: City Council (7, electronically)
ARHA Commissioners (9 electronically)
Mark Jinks, City Manager (1, electronically)
Helen McIlvaine, Director of Housing (1, electronically)
Alexandria Resident Advisory Board (1 electronically)
Ladrey High Rise Advisory Board (1, electronically)



# BOARD OF COMMISSIONERS REGULARLY MONTHLY MEETING

Alexandria Redevelopment and Housing Authority
401 Wythe Street, Alexandria, VA 22314
(Large Conference Room)

Monday, October 21, 2019 at 7:00 pm

#### **AGENDA**

- 1. PUBLIC DISCUSSION PERIOD FOR RESIDENT GROUPS 10 MINUTES
  - Ladrey Advisory Residents Board (RAB) Amos Simms, President
  - ARHA Resident Association (ARA) Kevin Harris, President
- 2. PUBLIC DISCUSSION PERIOD ON AGENDA AND NON-AGENDA ITEMS 5 MINUTES
- 3. ADOPTION OF AMENDED MINUTES OF THE REGULAR MEETING HELD ON THURSDAY, JULY 22, 2019.
- 4. ADOPTION OF MINUTES OF THE REGULAR MEETING HELD ON MONDAY, SEPTEMBER 30, 2019.
- 5. RECEIPT OF EXECUTIVE SUMMARY AS OF MONDAY, OCTOBER 21, 2019.
- 6. CONSENT DOCKET
- 7. ACTION DOCKET
- 8. **NEW BUSINESS**
- 9. ANNOUNCEMENTS
- 10. ADJOURNMENT
- 11. EXECUTIVE SESSION TO DISCUSS PERSONNEL, LEGAL AND REAL ESTATE ISSUES.



# **TABLE OF CONTENTS**

| •    | TRANSMITTAL LETTER  |
|------|---|
| •    | AGENDA  |
| •    | MEETING MINUTES4  |
| I.   | EXECUTIVE SUMMARY12   |
| II.  | ASSET MANAGEMENT / PERFORMANCES INDICATORS17  |
|      | <ul> <li>A. PERFORMANCES INDICATORS FOR BOARD MONITORING OF PUBLIC HOUSING, PBV MOD &amp; MARKET RENT</li> <li>B. OCCUPANCY RATE</li> <li>C. PROGRAM UTILIZATION &amp; VACANCY REPORTING</li> <li>D. VOUCHER MANAGEMENT SYSTEM (VMS)</li> <li>E. VACANCY ACTIVITY TRACKING REPORT MARKET RATE UNITS</li> <li>F. VACANCY ACTIVITY TRACKING REPORT PUBLIC HOUSING UNITS</li> <li>G. WAITING LIST STATISTICS</li> <li>H. CERTIFICATIONS ACTIVITY</li> <li>I. INSPECTIONS</li> <li>J. COMPLICANCE / SAFETY</li> <li>K. RENT COLLECTION</li> </ul> |
| III. | CENTRAL FACILITIES25  |
|      | A. WORK ORDERS ACTIVITY TOTALS B. COMPLETED PROJECTS BY SITE DURING THE REPORTING PERIOD C. NEW WORK BY SITE D. WORK IN PROGRESS  |
| 137  | FINANCE   |
| IV.  | A. FINANCIAL SUMMARY B. CONSOLIDATED BUDGET SUMMARY C. CENTRAL OFFICE D. PUBLIC HOUSING SUMMARY E. AFFORDABLE HOUSING SUMMARY F. VOUCHER PROGRAMS SUMMARY G. BOND FUND SUMMARY H. INFORMATION TECHNOLOGY I. AUDIT AND COMPLIANCE J. BUDGET VS ACTUAL DETAIL K. RENT ROLL  |



| V.    | DEVELOPMENT4   | 16         |
|-------|--|------------|
|       | A. RAMSEY HOMES B. TAX CREDIT PORTFOLIO  |            |
|       | B. TAX ONEDIT FORTFOLIO  |            |
| VI.   | RESIDENT & COMMUNITY SERVICES5   | 50         |
|       | A. RESIDENT ENROLLMENT AND ENGAGEMENT B. PROGRAM ENGAGEMENT BY PROPERTY C. VOLUNTEERS                              |            |
|       | D. ACTIVITIES BY AGE GROUP E. SELF SUFFICIENCY PROGRAMS STATISTICS F. SUPPORT SERVICES / REFERRALS G. PARTNERSHIPS |            |
|       | H. FUNDING / FINANCIAL SUPPORT   |            |
|       | I. PROGRAM SUMMARY  J. UPCOMING: TRAININGS / WORKSHOPS / COURSE / ORIENTATIONS & SPECIAL EVENTS                    |            |
| VII.  | HUMAN RESOURCES5   | :9         |
|       | A. 80TH ANNIVERSARY GALA B. ARHA JOB-TRAINING-CAREER FAIR  |            |
|       | D. ARIA JOB-TRAINING-CAREER PAIR   |            |
| VIII. | CONSENT DOCKET6  | <b>i</b> 5 |
| IX.   | ACTION DOCKET6   | <b>i</b> 6 |
| X.    | OTHER BUSINESS6  | <b>57</b>  |



# AMENDED MINUTES OF THE ALEXANDRIA REDEVELOPMENT & HOUSING AUTHORITY REGULARLY SCHEDULED BOARD MEETING 401 WYTHE STREET, ALEXANDRIA, VA 22314

(Large Conference Room)

MONDAY, JULY 22, 2019 at 7:00 P.M.

THOSE PRESENT:

Daniel Bauman, Chairman

Peter Kleeblatt, Vice Chairman Anitra Androh, Commissioner Christopher Ballard, Commissioner Merrick Malone, Commissioner Karl Sandberg, Commissioner

THOSE ABSENT:

Carter Flemming, Commissioner

Kevin Harris, Commissioner Salena Zellers, Commissioner

RECORDER:

Cynthia Dickerson

The Chairman called the meeting to order at 7:04 pm. Others present were Keith Pettigrew, Chief Executive Officer, ARHA Department Directors, ARHA Staff, Alexandria Office of Housing Staff Resident Leadership and members of the public.

#### ITEM 1. PUBLIC DISCUSSION PERIOD FOR RESIDENTS GROUPS - 10 MINUTES:

- Ladrey High-Rise Residents Advisory Board (RAB) Absent
  - o No Items Submitted
- ARHA Resident Association (ARA) Kevin Harris, President -Absent
  - o No Items Submitted

#### ITEM 2. PUBLIC DISCUSSION PERIOD ON AGENDA and NON-AGENDA ITEMS -5 MINS.

o No Items Submitted

# ITEM 3. VOTE TO APPROVE MINUTES FOR REGULAR SCHEDULED BOARD MEETING HELD THURSDAY, JUNE 20, 2019:

Chairman Bauman presented the minutes for Thursday, June 20, 2019. Commissioner Malone moved to accept the minutes; the motion was seconded by Vice-Chairman Kleeblatt. The motion was approved with (5) Yeas, and (0) Nays.



# ITEM 4. VOTE TO RECEIVE THE EXECUTIVE SUMMARY REPORT AS OF MONDAY, JULY 22, 2019:

Chairman Bauman opened the floor to receive the Secretary-Treasurer's report. Mr. Keith Pettigrew presented his report and responded to guestions raised by the Board.

- Finance: Our expenses are within budget and revenues are currently exceeding our projected budget.
- Asset Management: Occupancy and Rent Collection are both in the high 90s.
- Facilities: There were a total of 770 work orders for the month of July 2019. We received numerous
  calls for air conditioning units either failing or not providing adequate A/C. I want to commend Ms.
  Juwahn Brown and her team for covering this weekend. Her team provided excellent coverage.
- Development: Ramsey Homes is moving right along. As of the end of August, 80% of Ramsey's
  foundations have been poured and the concrete subcontractor is preparing shoring for the cast in
  place concrete deck. Through July and August, footings, walls, piers and a portion of the garage slab
  was formed and poured.

Commissioner Malone asked whether the schedule has been affected by delays.

Mr. Lucero responded that right now the projected date is March or April 2020 for completion. We are dealing with the rain, which will probably put us behind.

Commissioner Malone asked about the tax credits. Whether there is any concern with losing them.

Mr. Lucero informed Commissioner Malone that they were refreshed and we have until the end of 2020.

Mr. Lucero added that due to the delays, etc., there will be change orders associated with archaeology as well as the rain and during the first part of excavation. We are negotiating now to get to a final number.

- Section 18: The Section 18 application was submitted on June 28, 2019 as promised.
- Residents Services: they celebrated Ruby Tucker Day; it was a roaring success. The mayor was there, we gave him 80<sup>th</sup> Anniversary t-shirts and, he was excited about it. You will find more pictures in the Resident Services section, it was celebrated on June 29, 2019.

In closing, the Board and Mr. Pettigrew agreed not to have an August Board meeting.

Mr. Pettigrew concluded the Executive Summary report and Chairman Bauman requested a motion to accept the Executive Summary Report. Commissioner Malone moved to accept the Executive Summary Report. The motion was seconded by Commissioner Androh. The motion was approved unanimously (5) Yeas to (0) Nays to accept the Executive Summary Report as of Monday, July 22, 2019.



#### **ITEM 5. CONSENT DOCKET:**

No Items Submitted

#### **ITEM 6. ACTION DOCKET:**

No Items Submitted

#### **ITEM 7. NEW BUSINESS:**

No Items Submitted

#### **ITEM 8. ANNOUNCEMENTS:**

Mr. Pettigrew announced that the ARHA's 80<sup>th</sup> Anniversary Fundraising Gala is going to take place on Saturday, September 28, 2019 at the Torpedo Factory. It's to raise funding for Santa's Winter Wonderland. We have an excellent fundraising committee comprised of Laverne Chapman, Roy Priest, Carrie Donnelly, Bill Euille and Duncan Blair. More information, including a save-the-date notice, will be forthcoming.

# ITEM 9. EXECUTIVE SESSION TO DISCUSS PERSONNEL, LEGAL AND REAL ESTATE ISSUES:

A motion was made by Commissioner Androh, seconded by Commissioner Sandberg, and unanimously approved to convene into Executive Session to discuss Personnel, Real Estate, and Legal Matters commenced at 7:35pm. At 8:15pm the Board reconvened in public session.

Chairman Bauman then asked for a motion to adjourn the meeting. Commissioner Androh moved to adjourn, seconded by Commissioner Malone, no other actions were taken in the Executive Session and to the best of each member's knowledge: (1) only public business matters fully exempted from open meeting requirements under the FOIA were discussed in the Executive Session, and (2) only public business matters identified in the motion by which the closed meeting was convened were heard, discussed or considered by the Board in Executive Session. The motion was unanimously approved on a roll call vote of (6) Yeas to (0) Nays.

There being no further business to come before the Board, Chairman Bauman adjourned the meeting at 8:16pm.



# MINUTES OF THE ALEXANDRIA REDEVELOPMENT & HOUSING AUTHORITY REGULARLY SCHEDULED BOARD MEETING

**401 WYTHE STREET, ALEXANDRIA, VA 22314** 

(Large Conference Room)

MONDAY, SEPTEMBER 30, 2019 at 7:00 P.M.

THOSE PRESENT: Peter Kleeblatt, Vice Chairman

Christopher Ballard, Commissioner Carter Flemming, Commissioner Kevin Harris, Commissioner Merrick Malone, Commissioner Karl Sandberg, Commissioner Salena Zellers, Commissioner

THOSE ABSENT: Daniel Bauman, Chairman

Anitra Androh, Commissioner

RECORDER: Cynthia Dickerson

The Vice Chairman called the meeting to order at 7:04 pm. Others present were Keith Pettigrew, Chief Executive Officer, ARHA Department Directors, ARHA Staff, Alexandria Office of Housing Staff Resident Leadership and members of the public.

#### ITEM 1. PUBLIC DISCUSSION PERIOD FOR RESIDENTS GROUPS - 10 MINUTES:

#### Ladrey High-Rise Residents Advisory Board (RAB) – Ms. Geraldine Spell

Ms. Spell greeted the Board and thanked them for the invitation to the ARHA Gala. She stated she really enjoyed herself. She reported that the Ladrey building is doing well and she has noticed that the Police Officers are walking the building at least 2-3 times daily as well as maintaining a presence outside. Also, she complimented the maintenance staff. She announced a toy drive for Santa's Winter Wonderland in cooperation with the local Honda dealership. Finally, she announced that we have two new ambassadors of Alexandria: Mr. Amos Simms and Ms. Diana Murphy.

#### • ARHA Resident Association (ARA) - Kevin Harris, President

Mr. Harris greeted everyone in attendance and reported the following:

- Ladrey is gearing up for the upcoming elections. ARA has been educating the residents of Ladrey on the By-Laws and how the election process works. The election will take place in November 2019. Nominations are being accepted.
- ARA will be participating in the Community Health Workshop.



Vice Chairman Kleeblatt asked does everybody at Ladrey understand the process for elections this time?

Mr. Amos Simms responded yes.

Vice Chairman Kleeblatt said thank you.

#### ITEM 2. PUBLIC DISCUSSION PERIOD ON AGENDA and NON-AGENDA ITEMS -5 MINS.

#### Ms. Elizabeth Robinson

Ms. Robinson greeted everyone in attendance and stated that she is a resident at Ladrey and she has some concerns regarding the maintenance requests submitted for her unit

Mr. Pettigrew asked what unit are you in?

Ms. Robinson responded unit # 1115

Mr. Pettigrew asked have you put in work orders?

Ms. Robinson responded yes.

Mr. Pettigrew informed Ms. Robinson that he and Ms. Juwahn Brown, Maintenance Director, will visit her unit tomorrow morning.

#### Mr. Arthur Miller Sr.

Mr. Miller greeted everyone in attendance. He proceeded to introduce himself. He acknowledged the ARHA Referral Program for residents in need of financial assistance. He praised Ms. Sabrina Walker previous work with the program.

Mr. Pettigrew noted that the program is now being managed by Ms. Gaynelle Diaz, Resident Services Director.

Mr. Miller acknowledged that the program has improved.

Mr. Pettigrew thanked Mr. Miller.

#### Ms. Denise Mitchell

Ms. Mitchell greeted the Board and explained that she has been a part of Alexandria for many years.



She expressed several concerns regarding customer service. She also stated that there are residents that are afraid to express their concerns regarding service for fear of retaliation.

She also praised the work of Ms. Gaynelle Diaz and Denise Kafka.

Mr. Pettigrew acknowledged Ms. Mitchell's concerns and committed to meeting with her and any other residents to address their concerns.

Ms. Mitchell responded ok, thank you very much.

#### Ms. Christine Walker

- Ms. Walker mentioned that she lives at the Ladrey building.
- Mr. Pettigrew responded we met at National Night Out.
- Ms. Walker said I'm here because of what we have discussed.
- Mr. Pettigrew responded has that been taken care yet?
- Ms. Walker said forgive me because I know, you know that when you know the situation.
- Mr. Pettigrew said tomorrow morning we will resolve the issue.
- Mr. Pettigrew stated that this concludes the public statements.

# ITEM 3. VOTE TO APPROVE MINUTES FOR REGULAR SCHEDULED BOARD MEETING HELD THURSDAY, JULY 22, 2019:

Vice Chairman Kleeblatt presented the minutes for Thursday, July 22, 2019. Commissioner Sandberg moved to accept the minutes; the motion was seconded by Commissioner Flemming. The motion was approved with (7) Yeas, and (0) Nays.

# ITEM 4. VOTE TO RECEIVE THE EXECUTIVE SUMMARY REPORT AS OF MONDAY SEPTEMBER 30, 2019:

Vice Chairman Kleeblatt opened the floor to receive the Secretary-Treasurer's report. Mr. Keith Pettigrew presented his report and responded to questions raised by the Board.

Asset Management: Rent collections remain in the high 90's with 99% and 97% respectively.

Facilities: There was a total of 2,818 work orders for the months of July and August.



Finance: We remain within our projected budget regarding expenses. Revenues are currently higher than our projected budget.

Development: About 80% of the foundation is poured at Ramsey. We ran into some water issues near the Pendleton Street side of the site. We anticipate it being resolved it in about two weeks. We will discuss Ramsey in more detailed during Executive Session.

Residents Services: The only big activity was National Night Out in August. According to turnout and feedback, it was pretty successful.

The Agency participated in an active shooter training in July. The Alexandria Police Department conducted the training, which was a PowerPoint presentation.

Commissioner Zellers asked was the training done here in the building?

Mr. Pettigrew replied yes.

Finally, it is with great pleasure that I announce that we have three (3) Family Self-Sufficiency (FSS) graduates tonight. They are: Ms. Shantree Redmond, Ms. Nataria Phelps and Ms. Crystal Warren.

Mr. Pettigrew concluded the Executive Summary report and Vice Chairman Kleeblatt requested a motion to accept the Executive Summary Report. Commissioner Ballard moved to accept the Executive Summary Report. The motion was seconded by Commissioner Malone. The motion was approved unanimously (7) Yeas to (0) Nays to accept the Executive Summary Report as of Monday, September 30, 2019.

#### **ITEM 5. CONSENT DOCKET:**

#### 5.1 Vote to Approve Resolution No. 687-2019 to HUD for the 2020 Annual Agency Plan

Resolution No. 687-2019 it's an amendment to the Annual Agency Plan that was already approved by the Board previously. We have just two minor changes, what we did was we added just in case Section 18 applications are approved, we added James Bland 1, 2 and 4 for RAD consideration. Other than that, we also amended the Agency Plan to just reflect the fact that we had the Active Shooter training as well. Those are the two changes to the Agency Plan that we had already been approved so.

Vice Chairman Kleeblatt asked so, the ability to add James Bland is optional under this current plan?

Mr. Pettigrew responded yes.

Vice Chairman Kleeblatt requested a motion to approve Resolution No. 687-2019. Commissioner Malone moved to approve Resolution No. 687-2019; seconded by Commissioner Ballard. The motion was passed by (7) Yeas; (0) Nays to accept Resolution 687-2019.



#### **ITEM 6. ACTION DOCKET:**

No Items Submitted

#### **ITEM 7. NEW BUSINESS:**

No Items Submitted

#### **ITEM 8. ANNOUNCEMENTS:**

Vice Chairman Kleeblatt said I just wanted to thank all the staff for putting together the 80<sup>th</sup> Anniversary Celebration on Saturday night. It was an amazing event and at least from my perspective. I think the fundraising was a success.

# ITEM 9. EXECUTIVE SESSION TO DISCUSS PERSONNEL, LEGAL AND REAL ESTATE ISSUES:

A motion was made by Commissioner Malone, seconded by Commissioner Ballard, and unanimously approved to convene into Executive Session to discuss Personnel, Real Estate, and Legal Matters commenced at 8:09pm. At 9:25pm the Board reconvened in public session.

Thereupon, Vice Chairman Kleeblatt asked for a motion to adjourn the meeting. Commissioner Harris moved to adjourn, seconded by Commissioner Malone, no other actions were taken in the Executive Session and to the best of each member's knowledge: (1) only public business matters fully exempted from open meeting requirements under the FOIA were discussed in the Executive Session, and (2) only public business matters identified in the motion by which the closed meeting was convened were heard, discussed or considered by the Board in Executive Session. The motion was unanimously approved on a roll call vote of (6) Yeas to (0) Nays.

There being no further business to come before the Board, Vice Chairman Kleeblatt adjourned the meeting at 9:25pm.



# I. EXECUTIVE SUMMARY



Below are several key operational activities and notable highlights for September 2019:

#### **ASSET MANAGEMENT**

#### Occupancy / Rent Collection

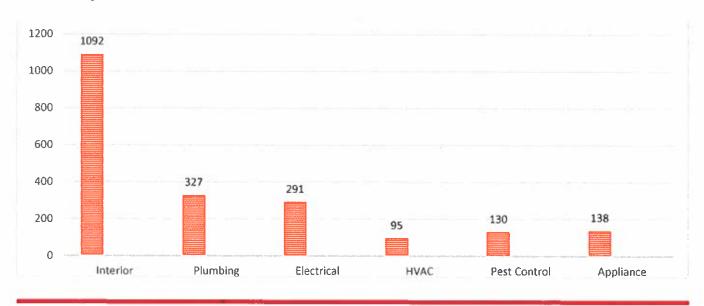
|                 | Public<br>Housing<br>Aug 2019 | Public<br>Housing<br>Sept 2019 | MOD<br>Rehab<br>Aug 2019 | MOD<br>Rehab<br>Sept 2019 | Market<br>Rate<br>Aug 2019 | Market<br>Rate<br>Sept 2019 |
|-----------------|-------------------------------|--------------------------------|--------------------------|---------------------------|----------------------------|-----------------------------|
| Occupancy       | 99%                           | 97%                            | 99%                      | 99%                       | 98%                        | 95%                         |
| Rent Collection | 97%                           | 98%                            | 96%                      | 99%                       | 97%                        | 98%                         |

#### Lease-Ups

| New Lease-Ups                 | Aug 2019 | Sept 2019 |
|-------------------------------|----------|-----------|
| Tenant-based (HCVP)           | 15       | 11        |
| Number of request for tenancy | 15       | 11        |
| Project-based voucher         | 1        | 0         |
| Moderate Rehabilitation       | 1        | 1         |

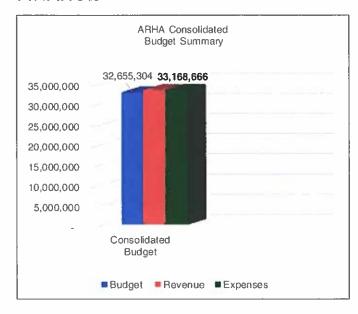
#### **CENTRAL FACILITIES**

• Activity Total = 2,073





#### **FINANCE**



As of September 30, 2019 revenue and expenses were \$513K or 1.57% higher than the projected budget of \$32.6.MM.

ARHA generated CY reserves of \$1.7MM of which \$949K are restricted and \$800K are unrestricted. The unrestricted reserves included \$307K of reserves generated from the Central office.

#### DEVELOPMENT

#### **RAMSEY HOMES**

As of the end of September, 90% of Ramsey's foundations and 50% of the cast in concrete deck has been poured. Through September, the concrete subcontractor formed and poured a large portion of the cast in place concrete deck, most of the remaining foundation perimeter wall and the garage ramp. The engineers were consulted regarding water found at the base of the elevator pit and other remaining footers. When continuously pumping the area of groundwater for a few weeks did not work, the engineers came up with a solution involving the use of helical piles. By the end of September, the design solution was complete and the helical piles were ordered. Waterproofing continued in conjunction with the placement of concrete along the perimeter walls. The plumber, electrician and fire suppression subcontractors all completed work in coordination with the placement of concrete on the cast in place deck.

#### TAX CREDIT PORTFOLIO

The investors for Pendleton Park and Chatham Square have completed their annual audit consisting of site visits and file review. There were no findings associated with Chatham Square and we are awaiting the audit close out letter for Pendleton Park.

The VHDA audit is underway for James Bland I, James Bland II, Chatham, Quaker Hill, and BWR. The audit includes a physical inspection of the asset as well as a review of the resident files and accounting records. The review of the resident files is complete as well as the physical inspections. We are in the process of reviewing and responding to any items noted during the file review or inspections.



#### RESIDENT SERVICES

ARHA Staff has been selected to participate in the Alexandria City Public Schools 2025 Strategic Planning Committee. The first committee meeting was held in September, and provided an opportunity to review a range of data including student performance and accreditation status of schools from across the district. There were also discussions around what is going well and the continuing challenges with respect to equitable access to a high quality education. As a part of the committee, ARHA has been able to set up focus groups with parents and ARHA families to make sure their voice is heard and they are an active part of the process as ACPS develops its strategic plan.

The Partnership for a Healthier Alexandria and the Alexandria Health Department hosted a Community Meeting to share the results of the Community Health Assessment Surveys and get final input on the three most important topics that will take the lead in the development of Alexandria's five year Community Health Improvement Plan (CHIP). The top three topics that were chosen to center the CHIP plan around were Affordable Housing, Poverty, and Mental Health. Going forward, the Partnership for a Healthier Alexandria and the AHD plan to schedule specific topic meetings in November to address each one of those areas individually, before coming back together to prepare one comprehensive plan with recommended solutions help overcome those challenges.

#### **HUMAN RESOURCES**

#### The 80<sup>TH</sup> ANNIVERSARY GALA



The 80<sup>th</sup> Anniversary Gala was held on September 28<sup>th</sup> at the Torpedo Factory Art Center. Food was catered by the neighboring waterfront restaurant Vola's. Attendees were able to walk the red carpet and be photographed in their finest. A video of the gala can be found on YouTube under ARHA Gala 2019.



#### **UPCOMING MEETINGS AND EVENTS**

The upcoming 2019 Board Meetings and other event dates are as follow:

| Date  | Event                     |
|---|---------------------------|
| November 18   | Board Meeting             |
| December 17 Santa's Winter Wonderland Evening of Appreciation |                           |
| December 18   | Santa's Winter Wonderland |
| December TBA  | Board Meeting             |



## **II. ASSET MANAGEMENT**



# A. PERFORMANCE INDICATORS FOR BOARD MONITORING OF PUBLIC HOUSING, BV, MOD & MARKET RENT

|   | Indicator   | Aug<br>2019 | Sept.<br>2019 | Benchmark<br>Goal | HUD's<br>Standard        | Comments   |
|---|---|-------------|---------------|-------------------|--------------------------|--|
| 1 | Occupancy<br>Rate ACC<br>units (PH)(*)                      | 99%         | 97%           | 98%               | 98%                      | >98% = 16pts<br>96% - 98% = 12pts<br>94% - 96% = 8pts<br>92% - 96% = 4pts<br>90% - 92% = 1pt<br><90% = 0pts<br>(General Public Housing only) |
| 2 | Occupancy<br>Rate<br>(Mkt. Rate)(*)<br>(PBV/MOD)            | 98%         | 95%           | 97%               | 96%-99%                  | Market Rate & MOD units are not scored by HUD for PHAS or SEMAP. PBV is included in SEMAP  |
| 3 | Tenant Acc. Receivables (TARs) – Occupied Units (*)         | .98%        | .98%          | .98%              | <1.5%                    | <1.5% - 5pts<br>1.5% - 2.5% = 2pts<br>>2.5% = 0pts   |
| 4 | Tenant Account Receivables (TARs) – Vacated / Evictions (*) | 1.09%       | 1.09%         |                   | Loss Debt<br>Collections | Vacated TARs will be written off by the FYE for PHAS compliance  |

<sup>(\*)</sup> values are estimated and rounded up/down.

#### **B. OCCUPANCY RATE**

Public Housing had an average occupancy rate of 97%. Individual Performance data by property is as follows:

| PUBLIC HOUSING        | Aug 2019 | Sept 2019 |
|-----------------------|----------|-----------|
| Samuel Madden         | 99%      | 99%       |
| Andrew Adkins         | 99%      | 98%       |
| Ladrey Highrise       | 99%      | 99%       |
| Scattered Sites I     | 100%     | 100%      |
| Scattered Sites II    | 97%      | 97%       |
| Scattered Sites III   | 100%     | 98%       |
| Saxony Square         | 100%     | 80%       |
| Park Place            | 98%      | 98%       |
| Chatham Square        | 98%      | 98%       |
| Braddock & Whiting    | 100%     | 100%      |
| Reynolds              | 100%     | 95%       |
| Old Dominion          | 98%      | 100%      |
| West Glebe            | 98%      | 98%       |
| James Bland I, II, IV | 100%     | 99%       |



#### **C. PROGRAM UTILIZATION & VACANCY REPORTING**

The current program utilization rates for all housing programs are as follows:

|   | Aug 2019 | Sept 2019 |
|---|----------|-----------|
| Housing Choice Voucher                  | 100%     | 100%      |
| Moderate Rehabilitation                 | 99%      | 99%       |
| Project Based Section 8                 | 99%      | 100%      |
| Low Rent Public Housing                 | 99%      | 97%       |
| Market Rate (Affordable Dwelling Units) | 98%      | 95%       |

#### D. VOUCHER MANAGEMENT SYSTEM (VMS)

Data reported for September 2019:

|  | Aug 2019 | Sept 2019 |
|--|----------|-----------|
| Homeownership  | 18       | 18        |
| Homeownership New this Month   | 0        | 0         |
| Family Unification   | 36       | 37        |
| Portable Vouchers Paid   | 264      | 265       |
| Tenant Protection  | 68       | 67        |
| All Other Vouchers   | 1229     | 1221      |
| Number of Vouchers Under Lease on the last day of the month                | 1615     | 1608      |
| HA Owned Units Leased – included in the units lease above                  | 179      | 180       |
| New Vouchers issued but not under contract as of the last day of the month | 0        | 0         |
| Portable Vouchers Administered   | 41       | 42        |
| Number of Vouchers Covered by Project-<br>Based AHAPs and HAPs             | 75       | 76        |

#### **E. VACANCY ACTIVITY TRACKING REPORT MARKET RATE UNITS**

| Developments       | Total #<br>of Units | Total Occupied<br>units 8/31/19 | Total<br>Occupied<br>units 9/30/19 | # Vacant          |
|--------------------|---------------------|---------------------------------|------------------------------------|-------------------|
| Princess Square    | 68                  | 63                              | 61                                 | 7                 |
| Quaker Hill        | 60                  | 59                              | 59                                 | 1                 |
| Hopkins-Tancil     | 108                 | 107                             | 106                                | 1                 |
| Miller Homes       | 16                  | 16                              | 16                                 | 0                 |
| Pendleton Park     | 24                  | 23                              | 23                                 | 1                 |
| Old Town Commons V | 54                  | 53                              | 54                                 | 1                 |
| TOTALS             | 330                 | 321                             | 319                                | 经上级经济产业 经11公司金额公司 |



#### F. VACANCY ACTIVITY TRACKING REPORT PUBLIC HOUSING UNITS

| Developments                            | Total # of<br>Units | Total Units<br>Occupied 8/31/19 | Total Units<br>Occupied 9/30/19 | # Vacant |
|---|---------------------|---------------------------------|---------------------------------|----------|
| Ladrey Building                         | 169                 | 168                             | 167                             | 2        |
| Chatham Square.                         | 52                  | 51                              | 51                              | 1        |
| Old Town Commons I                      | 18                  | 18                              | 17                              | 1        |
| Old Town Commons II                     | 18                  | 18                              | 18                              | 0        |
| Old Town Commons IV                     | 44                  | 44                              | 44                              | 0        |
| S. Madden Homes                         | 65                  | 64                              | 64                              | 0        |
| A. Adkins Homes                         | 89                  | 88                              | 87                              | 2        |
| Scattered Sites 410                     | 50                  | 50                              | 50                              | 0        |
| Scattered Site 411                      | 30                  | 29                              | 29                              | 1        |
| Scattered Site 412                      | 41                  | 41                              | 40                              | 1        |
| Braddock                                | 6                   | 6                               | 6                               | 0        |
| Whiting                                 | 24                  | 24                              | 24                              | 0        |
| Reynolds                                | 18                  | 18                              | 17                              | 1        |
| Saxony Square                           | 5                   | 5                               | 4                               | 1        |
| Park Place                              | 38                  | 37                              | 37                              | 1        |
| West Glebe                              | 48                  | 47                              | 47                              | 1        |
| Old Dominion                            | 36                  | 35                              | 36                              | 0        |
| TOTALS:<br>(values are rounded up/down) | 751                 | 746                             | 739                             | 12       |



#### **G. WAITING LIST STATISTICS**

| Waiting List Type         | Currently Active on the<br>Waiting list Aug 2019 | Currently Active on the Waiting list Sept 2019 |
|---------------------------|--|--|
| HCVP                      | 1,540  | 1,540  |
| Total                     | 1,540  | 1,540  |
| MOD Rehab                 |  |  |
| (1) bedroom               | 295  | 295  |
| (2) bedroom               | 200  | 200  |
| (3) bedroom               | 187  | 187  |
| (4) bedroom               | 1  | 1  |
| Total                     | 683  | 683  |
| General Public Housing    |  |  |
| (1) bedroom               | 795  | 795  |
| (2) bedroom               | 544  | 544  |
| (3) bedroom               | 215  | 215  |
| (4) bedroom               | 1  | 1  |
| Total                     | 1,555  | 1,555  |
| Elderly / Disabled        |  |  |
| (1) bedroom               | 490  | 490  |
| Total                     | 490  | 490  |
| BWR                       |  | VENEZA BEREITA                                 |
| (2) bedroom               | 540  | 540  |
| (3) bedroom               | 223  | 223  |
| Total                     | 763  | 763  |
| Chatham Square            |  |  |
| (2) bedroom               | 519  | 519  |
| (3) bedroom               | 180  | 180  |
| Total                     | 699  | 699  |
| West Glebe / Old Dominion |  |  |
| (1) bedroom               | 419  | 419  |
| (2) bedroom               | 601  | 601  |
| (3) bedroom               | 162  | 162  |
| (4) bedroom               | 1  | 1  |
| Total                     | 1,183  | 1,183  |
| OTC I, II, IV             |  |  |
| (2) bedroom               | 419  | 419  |
| (3) bedroom               | 245  | 245  |
| Total                     | 664  | 664  |



#### **H. CERTIFICATIONS ACTIVITY**

| HOUSING CHOICE VOUCHER             | Aug 2019 | Sept 2019 |
|------------------------------------|----------|-----------|
| Pre-Admission/Eligibility          | 0        | 0         |
| Request for Tenancy Approval       | 15       | 11        |
| New Move-in/Change of Unit/Port-in | 15       | 11        |
| Interim Change                     | 50       | 50        |
| Annual Reexamination               | 110      | 77        |
| End of Participation               | 7        | 1         |
| PUBLIC HOUSING                     |          |           |
| Pre-Admission/Eligibility          | 6        | 6         |
| Request for Tenancy Approval       | 0        | 0         |
| New Move-in/Change of Unit/Port-in | 4        | 4         |
| Interim Change                     | 28       | 18        |
| Annual Reexamination               | 57       | 69        |
| End of Participation               | 4        | 7         |
| MODERATE REHABILITATION            |          |           |
| Pre-Admission/Eligibility          | 0        | 2         |
| Request for Tenancy Approval       | 1        | 1         |
| New Move-in/Change of Unit/Port-in | 1        | 1         |
| Interim Change                     | 10       | 6         |
| Annual Reexamination               | 7        | 5         |
| End of Participation               | 1        | 2         |
| PROJECT BASED VOUCHER              |          |           |
| Pre-Admission/Eligibility          | 0        | 1         |
| Request for Tenancy Approval       | 1        | 1         |
| New Move-in/Change of Unit/Port-in | 1        | 1         |
| Interim Change                     | 8        | 3         |
| Annual Reexamination               | 5        | 2         |
| End of Participation               | 0        | 0         |



#### I. INSPECTIONS

| Inspections                                | Aug 2019 | Sept 2019 |
|--|----------|-----------|
| # of annual/return Inspections             | 119      | 172       |
| # of Initial/Re-inspections                | 15       | 22        |
| # of Final Failed Inspections              | 9        | 0         |
| # of Abatements                            | 5        | 0         |
| # of Emergency/Special Inspections         | 6        | 3         |
| # of Missed Inspections (no show)          | 16       | 31        |
| # of quality control inspections conducted | 14       | 17        |

#### J. COMPLIANCE / SAFETY

#### 1. Quality Assurance Activities

| Number of Files Reviewed<br>Audit Files* | Aug 2019 | Sept 2019 |
|--|----------|-----------|
| Recertification's                        | 31       | 31        |
| Intake Certifications                    | 25       | 33        |

A minimum of 20% of the monthly recertification caseload is reviewed by Quality Control

| Number of Recertification's Files With Errors /Recert Info | Aug 2019 | Sept 2019 |
|--|----------|-----------|
| # of Recert Files w/ Errors                                | 4        | 3         |

#### 2. Public Safety

The following table provides a summary of the legal activities initiated by staff to enforce lease compliance, including but not limited to non-payment of rent or other charges, violation of the lease agreement unrelated to rent payment, and actions initiated by the Alexandria Police Department as a result of illegal activities, including drugs.

| Types              | Aug 2019 | Sept 2019 |
|--------------------|----------|-----------|
| Bar Notices issued | 4        | 5         |
| Late Notices       | 116      | 130       |
| Unlawful Detainers | 30       | 25        |
| Evictions (legal)  | 3        | 1         |
| Evictions (drugs)  | 0_       | 1         |



#### **K. RENT COLLECTION**

ARHA properties collected cash at 98% of rent charged for September 2019. Individual performance by property is as follows:

|                     | Aug 2019 | Sept 2019 |
|---------------------|----------|-----------|
| Samuel Madden       | 99%      | 88%       |
| Andrew Adkins       | 100%     | 95%       |
| Ladrey High-Rise    | 98%      | 98%       |
| Scattered Sites I   | 94%      | 100%      |
| Scattered Sites II  | 96%      | 97%       |
| Scattered Sites III | 91%      | 91%       |
| Saxony Square       | 100%     | 100%      |
| Park Place          | 95%      | 97%       |
| Chatham Square      | 99%      | 100%      |
| Braddock            | 100%     | 100%      |
| Whiting             | 100%     | 100%      |
| Reynolds            | 100%     | 100%      |
| Old Dominion        | 100%     | 100%      |
| West Glebe          | 100%     | 100%      |
| James Bland I       | 100%     | 100%      |
| James Bland II      | 94%      | 95%       |
| James Bland IV      | 95%      | 92%       |
| TOTAL               | 98%      | 98%       |
| MARKET RATE         |          |           |
| Quaker Hill         | 89%      | 98%       |
| Princess Square     | 99%      | 93%       |
| Miller Homes        | 100%     | 100%      |
| Pendleton Park      | 100%     | 98%       |
| James Bland V       | 96%      | 100%      |
| TOTAL               | 97%      | 98%       |
| MOD/PBV             |          |           |
| Hopkins-Tancil      | 99%      | 99%       |
| TOTAL               | 99%      | 99%       |

<sup>\*</sup>Additional Rent Collection Information: (Sept 2019)

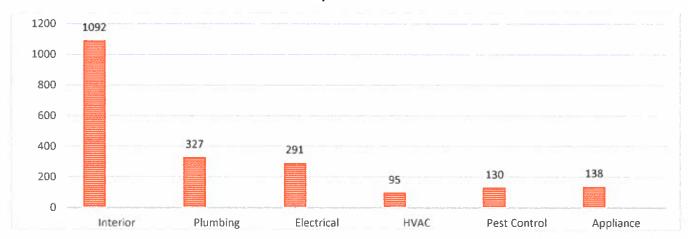
(64 Units) Sam Madden: out of 64 units, (2) families rent portion is 0 and (6) failed to pay rent



### **III. CENTRAL FACILITIES**



#### A. WORK ORDERS ACTIVITY TOTAL = 2,073



#### B. COMPLETED PROJECTS BY SITE DURING THE REPORTING PERIOD

| Property  | General | Plumbing<br>Repair<br>Work | Electric<br>Repair | Pest<br>Control | HVAC<br>Work | Appliance<br>Repair<br>Work | Current<br>Total | Prev.<br>Month(s) | 2018<br>Year End |
|---|---------|----------------------------|--------------------|-----------------|--------------|-----------------------------|------------------|-------------------|------------------|
| Administrative<br>Building                            | 0       | 0                          | 1                  | 0               | 0            | 0                           | 4                | 1                 | 32               |
| Alexandria Crossing<br>(Old Dominion &<br>West Glebe) | 22      | 19                         | 9                  | 3               | 4            | 7                           | 64               | 56                | 759              |
| Andrew Adkins   | 311     | 64                         | 87                 | 28              | 10           | 14                          | 514              | 236               | 791              |
| BWR (Braddock,<br>Whiting & Reynolds)                 | 16      | 4                          | 0                  | 0               | 2            | 2                           | 24               | 35                | 537              |
| Chatham Square  | 33      | 6                          | 3                  | 1               | 4            | 3                           | 50               | 60                | 515              |
| Hopkins-Tancil  | 66      | 22                         | 20                 | 3               | 16           | 3                           | 130              | 143               | 1079             |
| James Bland V   | 22      | 3                          | 5                  | 4               | 3            | 4                           | 41               | 63                | 446              |
| Ladrey Highrise                                       | 156     | 80                         | 42                 | 49              | 27           | 33                          | 387              | 166               | 853              |
| Miller Homes  | 1       | 5                          | 2                  | 0               | 2            | 2                           | 12               | 4                 | 136              |
| James Bland I, II, IV                                 | 79      | 22                         | 17                 | 1               | 13           | 14                          | 146              | 78                | 664              |
| Park Place & Saxony<br>Sq.                            | 11      | 3                          | 2                  | 3               | 1            | 3                           | 23               | 159               | 265              |
| Pendleton Park  | 3       | 2                          | 4                  | 1               | 1            | 0                           | 11               | 17                | 236              |
| Princess Square                                       | 44      | 15                         | 13                 | 7               | 4            | 6                           | 89               | 79                | 816              |
| Quaker Hill   | 37      | 6                          | 2                  | 1               | 3            | 5                           | 54               | 150               | 583              |
| Ramsey Homes  | 0       | 0                          | 0                  | 0               | 0            | 0                           | 0                | 0                 | 7                |
| Samuel Madden   | 259     | 59                         | 71                 | 27              | 1            | 34                          | 451              | 103               | 584              |
| Scattered Sites I, II,                                | 32      | 17                         | 13                 | 2               | 4            | 8                           | 76               | 115               | 1347             |
| TOTAL   | 1,092   | 327                        | 291                | 130             | 95           | 138                         | 2.073            | 1,465             | 9,650            |



#### C. NEW WORK BY SITE

Pest Services Company (PSC) will conduct a comprehensive inspection of the property to determine an appropriate course of action for addressing the increased rodent activity in the Andrew Adkins & Sam Madden communities. The inspection is tentatively scheduled for October 1 & 2, 2019.

#### **D. WORK IN PROGRESS**

#### • Integrated Pest Management Services:

Pest Services Company (PSC) provides pest control management that includes routine inspections and treatments for various insects for ARHA units on a quarterly as well as requested bases (via work orders). Quarterly inspections and treatments are instrumental with regards to decreasing the amount of requests and complaints in between the scheduled quarterly services. The Ladrey Highrise is the exception, as routine inspections and treatments are performed monthly. The next services for all properties is scheduled for October 2019.

#### Section 18 HQS:

As a result of HQS inspections conducted by American Property Consultants (APC) in July and August, work orders and work schedules have been created. The rapid response maintenance staff are working diligently to correct the deficiencies identified on the inspection reports. Residents are provided customer service surveys, with self-addressed stamped envelope to complete with regards to the services provided in terms of quality workmanship. Once the maintenance work has been completed, a team of certified inspectors are reviewing and inspecting the work to ensure completeness and quality work. The entire process including the detailed work completed is being tracked.



## **IV. FINANCE**



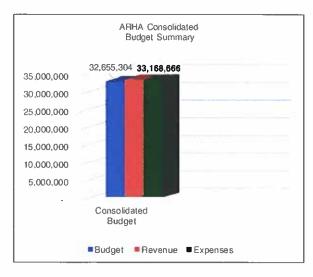


# A. FINANCIAL SUMMARY

|   |               | Alexandri<br>For th | Mexandria Redevelopenna & Housing Authority<br>FY 2019 Budget vs Actual<br>For the Period Ending December 31, 2019 | m & Housing<br>get vs Actual<br>ig December 3 | Authorit.<br>1, 2019 |               |                                 |               |            |
|---|---------------|---------------------|--|---|----------------------|---------------|---------------------------------|---------------|------------|
|   |               |                     | September-19   | 61.4<br>61.4                                  |                      | FY 2019 YTD   | (January 2019 - September 2019) | September 201 | 9)         |
|   |               | Total               | Total  | Variance                                      | e                    | Total         | Total                           | Variance      | 100        |
|   | Annual Budget | Budget              | Actual   | 69  | %                    | Budget        | Actual                          | \$            | %          |
| Operating Revenue   |               |                     |  |   |                      |               |                                 |               | ,          |
| Dwelling Rent   | \$ 3,755,200  | \$ 312,933          | \$ 328,258 \$  |   | 2%                   |               | \$ 2,911,389 \$                 |               | 3%         |
| Rental Assistance   | 3,665,000     | 305,417             | 323,043  | 17,626  | %9                   | 2,748,750     | 2,893,771                       | 145,021       | 2%         |
| Governmental Grants   | 24,697,000    | 2,058,083           | 2,177,811  | 119,728                                       | 96%                  | 18,522,750    | 18,594,544                      | 71,794        | %0         |
| Local Grants  | 132,390       | 11,033              | 22,142   | 11,110  | %101                 | 99,293        | 70,031                          | (29,261)      | -29%       |
| Management/Fee for Service  | 3,657,200     | 304,767             | 345,638  | 40,872  | 13%                  | 2,742,900     | 2.826.785                       | 83,885        | 3%         |
| Bookkeeping Fee   | 248,700       | 20,725              | 19,718   | (1,008)                                       | -5%                  | 186,525       | 177,701                         | (8.824)       | -5%        |
| Asset Management Fee  | 124.150       | 10,346              | 10,410   | 2   | 1%                   | 93,113        | 93,353                          | 240           | %0         |
| HCVP Asset Management Fee   | 2,118,000     | 176,500             | 186,188  | 889'6   | 2%                   | 1,588,500     | 1,677,442                       | 88,942        | %9         |
| Operating Subsidy   | 3,873,600     | 322,800             | 326,163  | 3,363   | 1%                   | 2,905,200     | 2,872,283                       | (32,917)      | -1%        |
| Investment Income   | 11,930        | 994                 | 1,206  | 212   | 21%                  | 8,948         | 12,173                          | 3,225         | 36%        |
| CY Transfers  | 515,425       | 42,952              | 77,604   | 34,652  | 81%                  | 386,569       | 390,555                         | 3,986         | 1%         |
| Other Income  | 741,810       | 61,818              | 75,127   | 13,310  | 22%                  | 556,358       | 648,639                         | 92,281        | 17%        |
| Total Onerating Revenue   | \$ 43.540.405 | \$ 3.628.367        | \$3.893.308 \$   | 264.941                                       | 7%                   | \$ 32,655,304 | \$ 33,168,666 \$                | 513,362       | 2%         |
| Tomas de la companya | 1             |                     | 1  | }   |                      |               |                                 |               |            |
| Operating Expenses  |               |                     |  |   |                      |               |                                 |               |            |
| Administration  | \$ 6,444,125  | \$ 537,010          | \$ 468,897 \$  | ٣   | -13%                 |               | \$ 4,728,064 \$                 | _             | -2%        |
| Tenant Services   | 634,915       | 52,910              | 47,748   | (5,162)                                       | %0I-                 | 476,186       | 448,690                         | (27,496)      | %0-        |
| Utilities   | 1,458,050     | 121,504             | 130,663  | 9,158   | %8                   | 1,093,538     | 1,051,747                       | (41,791)      | -4%        |
| Ordinary maintenance & operations   | 5,601,845     | 466,820             | 452,927  | (13,893)                                      | -3%                  | 4,201,384     | 4,240,866                       | 39,482        | 1%         |
| Protective Services   | 87,100        | 7,258               | 3,636  | (3,622)                                       | -50%                 | 65,325        | 61,530                          | (3,795)       | <b>%9-</b> |
| General expense   | 2,355,155     | 196,263             | 164,111  | (32,152)                                      | <b>%91-</b>          | 1,766,366     | 1,754,220                       | (12,147)      | -1%        |
| Housing Assistance Payments   | 24,697,000    | 2,058,083           | 2,125,514  | 67,430  | 3%                   | 18,522,750    | 18,941,363                      | 418,613       | 2%         |
| Debt Service  | 255,600       | 21,300              | 21,404   | 101   | %0                   | 191,700       | 192,639                         | 939           | %0         |
| CY Reserves   | 2,006,615     | 167,218             | 478,408  | 311,190                                       | 186%                 | 1,504,961     | 1,749,547                       | 244,586       | 16%        |
|   |               |                     | - 1  | - 1   |                      |               | ,                               |               | 1          |
| Total Operating Expense   | \$ 43,540,405 | \$ 3,628,367        | \$3,893,308 \$   | 264,941                                       | 7%                   | \$ 32,655,304 | \$ 33,168,666 \$                | 513,363       | 2%         |
|   |               |                     |  |   |                      |               | Ś                               |               | T          |
| NET SURPLUS (DEFICIT)   |               |                     | ٥  |   |                      |               | (O)                             | (0)           |            |



#### **B. CONSOLIDATED BUDGET SUMMARY**

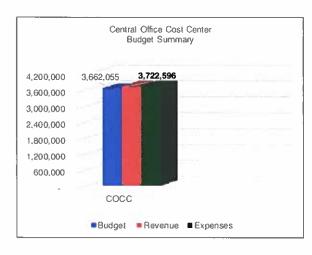


As of September 30, 2019 revenue and expenses were \$513K or 1.57% higher than the projected budget. ARHA generated CY reserves of \$1.7MM of which \$949K are restricted and \$800K are unrestricted.

Overall Reserves/Transfers totaled \$390K, which was \$4K or 1% over budget.

There were not any revenue categories under budget by more than \$50K. Housing Assistant Payments is the only expense category over budget by more than \$50K and it will be discussed under the Voucher Program summary.

#### C. CENTRAL OFFICE



Overall, as of September 30, 2019, Revenues and Expenses were \$60K or 1.57% over budget. There were not any revenue projections under budget by more than \$50K or any expense projections over budget by more than \$50K.

The Central Office Cost Center (COCC) includes the Executive Office, Finance & Administration, Asset Management, Central Facilities & Maintenance, and Resident & Community Services.

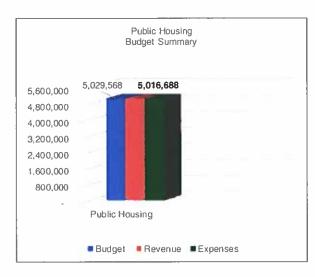
The report above reflects the expenses associated with their operations. The management fees are determined with HUD guidance. HUD has provided an outline of the overall policy framework underlying the development of that guidance. HUD does not allow these fees to be charged to an AMP if it results in an operating loss.

The COCC charges the following fees monthly for each unit under lease:

- Management Fee \$63.52
- Bookkeeping Fee \$7.50
- Asset Management fee \$10.00.



#### D. PUBLIC HOUSING SUMMARY



Properties include; Ladrey, Andrew Adkins, Samuel Madden, Scattered Sites I, Scattered Sites II, Scattered Sites III, Park Place, Saxony Square, Chatham Square, Braddock, Whiting & Reynolds, Old Dominion, West Glebe, James Bland Phase I, James Bland Phase II, and James Bland Phase IV.

As a result of Ordinary Maintenance and Operations being lower than projected, operating transfers and expenses were \$12K or less than 1% under budget.

#### I. PUBLIC HOUSING- AMP 1

Public Housing- AMP 1 is associated with one (1) HUD project number which is Ladrey High-rise. This community consists of 170 rental units.

For the period ending September 30, 2019, Public Housing-AMP 1 generated a restricted reserve of \$65,569 which is restricted for Public Housing operations and being used to support CY deficits in other Public Housing AMPs.

#### II. PUBLIC HOUSING- AMP 3

Public Housing- AMP 3 is associated with three (3) HUD project numbers which includes: Andrew Adkins (90 units) and Samuel Madden Homes Uptown (66 units). This community consists of 156 rental units.

For the period ending September 30, 2019, Public Housing-AMP 3 generated a restricted reserve of \$161,017 which is restricted for Public Housing operations and being used to support CY deficits in other Public Housing AMPs.

#### III. PUBLIC HOUSING- AMP 4

Public Housing- AMP 4 is associated with four (4) HUD project numbers which includes; Scattered Sites I (50 units), Scattered Sites II (30 units), Scattered Sites III (41 units), and Park Place (38 units). This community consists of 159 rental units.

For the period ending September 30, 2019, Public Housing- AMP 4 generated a deficit of \$65,423 which is \$53,553 or 45% under the projected deficit.



#### IV. PUBLIC HOUSING- AMP 5

Public Housing- AMP 5 is associated with one (1) HUD project number which is Saxony Square. This community consists of 5 rental units.

For the period ending September 30, 2019, Public Housing- AMP 5 generated a deficit of \$8,880 which is \$3,026 or 52% over the projected deficit. The deficit is being caused as a result ordinary maintenance and operation costs being higher than projected.

#### V. PUBLIC HOUSING- AMP 6

Public Housing- AMP 6 is associated with one (1) HUD project number which is Chatham Square. This community consists of 52 rental units which are also Low-Income Housing Tax Credit (LIHTC) units.

For the period ending September 30, 2019, Public Housing-AMP 6 generated a deficit of \$55,263 which is \$2,778 or 5% over the projected deficit. The deficit is being caused as a result administrative and ordinary maintenance and operation costs being higher than projected.

#### VI. PUBLIC HOUSING- AMP 7

Public Housing- AMP 7 is associated with three (3) HUD project numbers which include; Braddock Road (6 units), Whiting Street (24 units), and Reynolds Street (18 units). This community consists of 48 rental units which are also LIHTC units.

For the period ending September 30, 2019, Public Housing- AMP 7 generated a deficit of \$17,835 which is \$58,294 or 77% under the projected deficit.

#### VII. PUBLIC HOUSING- AMP 8

Public Housing- AMP 8 is associated with one site which includes: Old Dominion (24 rehab and 12 new construction units). This community consists of 36 Public Housing rental units which are also LIHTC units.

For the period ending September 30, 2019, Public Housing- AMP 8 generated a deficit of \$39,537 which is \$200 or less than 1% over the projected deficit. The deficit is a result of utilities and expenses being higher than projected.

#### VIII. PUBLIC HOUSING- AMP 9

Public Housing- AMP 9 is associated with one site which is West Glebe. This community consists of 48 Public Housing rental units which are also LIHTC units.

For the period ending September 30, 2019, Public Housing- AMP 9 generated a restricted reserve of \$44,728, which is restricted to the Limited Partnership and is used to fund replacement reserves.



#### IX. PUBLIC HOUSING- AMP 10

Public Housing- AMP 10 is associated with one site which is James Bland Phase I (Old Town Commons). This community consists of 18 Public Housing/LIHTC rental units.

For the period ending September 30, 2019, Public Housing- AMP 10 generated a deficit of \$43,593 which is \$23,999 or 122% over the budgeted deficit. The deficit is a result of a rental income being lower and maintenance expenses being higher than projected at the beginning of the year.

#### X. PUBLIC HOUSING- AMP 11

Public Housing- AMP 11 is associated with one site which is James Bland Phase II (Old Town Commons). This community consists of 18 Public Housing/LIHTC rental units.

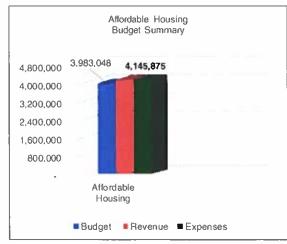
For the period ending September 30, 2019, Public Housing- AMP 11 generated a restricted reserve of \$7,163, which is restricted to the Limited Partnership and is used to fund replacement reserves.

#### XI. PUBLIC HOUSING- AMP 12

Public Housing- AMP 12 is associated with one site which is James Bland Phase IV (Old Town Commons). This community consists of 44 Public Housing/LIHTC rental units.

For the period ending September 30, 2019, Public Housing- AMP 12 generated a restricted reserve of \$17,290, which is restricted to the Limited Partnership and is used to fund replacement reserves.

#### E. AFFORDABLE HOUSING SUMMARY



Properties include; James Bland Phase V, Miller Homes, Hopkins Tancil, Quaker Hill, Princess Square, and Pendleton Park.

Revenues were \$162K or 4.09% over budget mainly as a result of Dwelling Rent/Rental Assistance being higher than projected at James Bland V, Miller Homes, Princess Square, Quaker Hill, and Pendleton Park.

Expenses/reserves were \$162K or 4.09% over budget due to the net increase in unanticipated reserves (cash flow) at Quaker Hill and Miller

Homes. Among our affordable units, three (3) properties James Bland V, Quaker Hill, and Princess Square generated a restricted reserve of \$648K. Two (2) properties, Hopkins Tancil and Miller Homes generated unrestricted reserves of \$491K, which is available to support other in other affordable housing needs. Pendleton Park had an operating deficit of \$1.3K.



#### I. OLD TOWN COMMONS V- (JB V)

Old Town Commons V is associated with one site which is James Bland Phase V (Old Town Commons). This community consists of 54 LIHTC rental units.

For the period ending September 30, 2019, JB V generated a restricted reserve of \$216,137 which is restricted to the Limited Partnership and is used to fund replacement reserves, operating reserves, and residual receipts obligation to ARHA.

#### II. MILLER HOMES

Miller Homes is associated with scattered sites in the West End. These units were purchased as a result of the demolition of public housing units at the old James Bland and James Bland Additions. There is no debt service related to these units. This community consists of 16 affordable housing rental units.

For the period ending September 30, 2019, Miller Homes generated an (unrestricted) reserve of \$138,308 which is designated to fund current year operations in other affordable housing needs.

#### III. HOPKINS-TANCIL COURTS

This property includes 109 Mod-Rehab units. The debt service on this property was refinanced in March 2010 and debt was retired in December 2015, the residual receipts earned at this property are no longer restricted to the property.

For the period ending September 30, 2019, Hopkins Tancil generated an (unrestricted) reserve of \$353,248 which is designated to fund current year operating deficits.

#### IV. QUAKER HILL, LP

This property consists of 60 LIHTC rental units.

For the period ending September 30, 2019, Quaker Hill generated a restricted reserve of \$293,390 which is restricted to the Limited Partnership and is used to fund replacement and operating reserves and cover outstanding debt obligations to the City of Alexandria.

#### V. PRINCESS SQUARE

This property consists of 69 affordable housing rental units.

For the period ending September 30, 2019, Princess Square generated a restricted reserves of \$138,666 which is restricted and designated to fund replacement reserves.

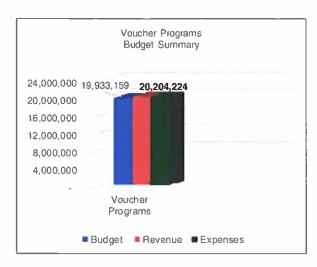
#### PENDLETON PARK

This property consists of 24 LIHTC rental units.

For the period ending September 30, 2019, Pendleton Park generated a deficit of \$1,378 which is being caused by maintenance expenses being higher than projected.



### F. VOUCHER PROGRAMS SUMMARY



Includes Housing Choice Voucher Program and Mod Rehab. Revenues and Expenses were \$271K or 1.36% over the projected budget.

### I. HOUSING CHOICE VOUCHER PROGRAM

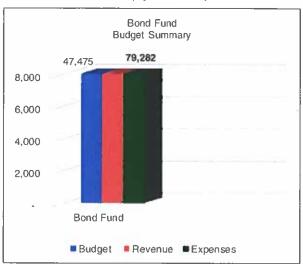
For the period ending September 30, 2019, the Housing Choice Voucher Program (HCVP) operated with a surplus of \$5,093

### II. MOD REHAB PROJECT-BASED VOUCHERS

For the period ending September 30, 2019, the Housing Mod-Rehab operated with a deficit of \$158,646. In March 2019, HUD notified ARHA that our current year funding was reduced and we must use the restricted reserves we have for the MOD Rehab program.



### G. BOND FUND SUMMARY



For the period ending September 30, 2019, Revenue and Expenses were \$31,807 over the projected budget.

For more financial detail please see YTD Budget vs Actual Reports at the end of the Finance section.

### H. AUDIT AND COMPLIANCE

**Audit of ARHA Gas Usage.** The audit objectives will be to determine whether or not gas credit card purchases appear to be reasonable; and, to determine whether there are sufficient controls in place and operating effectively to prevent fraud, waste, and abuse.

Date Scheduled: 9/2019 (Quarterly review)

Resident Council Quarterly Financial Review. The review will be to determine whether expenses appear to be reasonable; and, to determine whether there are sufficient controls in place and operating effectively to prevent fraud, waste, and abuse.

Ladrey Resident Council

Date Scheduled: 9/2019



# 1. YTD BUDGET VS ACTUAL DETAIL - FOR THE PERIOD ENDING SEPTEMBER 30, 2019

|                                   |            |            |                | Total     | *Cen      | *Central Office (C.O.) | (.0.)     | Public     | Public Housing AMP 1 | P 1       |
|-----------------------------------|------------|------------|----------------|-----------|-----------|------------------------|-----------|------------|----------------------|-----------|
|                                   |            |            |                | C.O. &    |           |                        |           |            |                      |           |
|                                   |            |            |                | Public    |           |                        | Over/     |            |                      | Over/     |
|                                   | Total      | Total      | Over / (Under) | Housing   |           |                        | (Under)   |            |                      | (Under)   |
|                                   | Actual     | Budget     | Budget         | Actual    | Actual    | Budget                 | Budget    | Actust     | Budget               | Budget    |
| Operating Revenue                 |            |            |                |           |           |                        |           |            |                      |           |
| Dwelling Rent                     | 2,911,389  | 2,816,400  | 94,989         | 1,755,593 | •         | ı                      | 1         | 423,094    | 414,000              | 9,094     |
| Rental Assistance                 | 2,893,771  | 2,748,750  | 145.021        | 1         | •         | •                      | •         |            | ,                    | 1         |
| Governmental Grants               | 18,594,544 | 18,522,750 | 71.794         | •         | ,         | •                      | •         | •          |                      | 1         |
| Local Grants                      | 70,031     | 99,293     | (29,261)       | 70,031    | 70,031    | 99,293                 | (29,261)  | •          | 1                    |           |
| Management/Fee for Service        | 2,826,785  | 2,742,900  | 83,885         | 2,826,785 | 2,826,785 | 2,742,900              | 83,885    | 1          | •                    | ,         |
| Bookkeeping Fee                   | 177,701    | 186,525    | (8,824)        | 177,701   | 177,701   | 186,525                | (8,824)   | •          | 1                    | •         |
| Asset Management Fee              | 93,353     | 93,113     | 240            | 93,353    | 93,353    | 93,113                 | 240       | •          | •                    | ,         |
| HCVP Asset Management Fee         | 1,677,442  | 1,588,500  | 88,942         | 274,145   | 274,145   | 259,875                | 14,270    | •          | •                    | 1         |
| Reserves                          | •          | 1          | •              | ı         |           | •                      | •         | •          | •                    | ı         |
| Operating Subsidy                 | 2,872,283  | 2,905,200  | (32.917)       | 2,872,283 | •         | •                      | 1         | 591,235    | 630,000              | (38,765)  |
| Investment Income                 | 12,173     | 8,948      | 3,225          | 068       | 72        | 75                     | (3)       | 352        | 293                  | 59        |
| CY Transfers                      | 390,555    | 386,569    | 3,986          | 230,531   | •         | •                      |           |            | 1                    | •         |
| Other Income                      | 648,639    | 556,358    | 92,281         | 437,971   | 280,508   | 280,275                | 233       | 59,603     | 55,500               | 4,103     |
| Total Operating Revenue           | 33,168,666 | 32,655,304 | 513,362        | 8,739,284 | 3.722,596 | 3,662,055              | 60,541    | 1,074,284  | 1,099,793            | (25,509)  |
| 0                                 |            |            |                |           |           |                        |           |            |                      |           |
| Operating Expenses                |            |            |                | 0         |           |                        | 600       | 700        | 200                  | 000       |
| Administration                    | 4,728,064  | 4,833,094  | (105,029)      | 2,950,558 | 1.40/.608 | 1,446,113              | (38,304)  | 780.274    | 203,423              | 20,849    |
| Tenant Services                   | 448,690    | 476,186    | (27,496)       | 291,613   | 184,687   | 177,555                | 7,132     | 45,756     | 52,950               | (7.1%)    |
| Utilities                         | 1,051,747  | 1,093,538  | (41,791)       | 812,540   | 55.698    | 56,513                 | (814)     | 254,020    | 264.750              | (10,730)  |
| Ordinary maintenance & operations | 4,240,866  | 4,201,384  | 39,482         | 3,109,246 | 1,255,748 | 1,469,250              | (213,502) | 331,820    | 370,425              | (38,605)  |
| Protective Services               | 61,530     | 65,325     | (3,795)        | 53,319    | 5,149     | 13,875                 | (8,726)   | 27,269     | 38,625               | (11,356)  |
| General expense                   | 1,754,220  | 1,766,366  | (12,147)       | 918,613   | 505.876   | 470,175                | 35,701    | 63,577     | 90,975.00            | (27,398)  |
| MIP & Replacement Reserves        | ı          | •          | 1              | •         | ,         | 1                      | •         | •          | ı                    | ı         |
| Housing Assistance Payments       | 18,941,363 | 18,522,750 | 418,613        | •         | ,         | 1                      |           | •          | 1                    | •         |
| Debt Service                      | 192,639    | 191,700    | 939            | •         | ,         | 1                      | •         | ,          |                      | 1         |
| CY Reserves                       | 1,749,547  | 1,504,961  | 244,586        | 603,596   | 307,829   | 28,575                 | 279,254   | 65.569     | 16,643               | 48,927    |
|                                   | 223 021 66 | 100 337 00 | 610 363        | 300.000   | 203 117 6 | 3 663 068              | 175 05    | 1 074 784  | 1 000 703            | (005 500) |
| I otal Operating Expense          | 33,106,000 | 32,033,304 | coc,cic        | 07,75,1,0 | 3,124,330 | 2,004,000,0            | 5         | 1,07,4,041 | 7,020,1              | (700-1-2) |
| ADJUSTED NET INCOME(LOSS)**       | (0)        |            | (0)            | (1)       | (0)       |                        | (0)       | (0)        |                      | (0)       |
|                                   |            |            |                |           |           |                        |           |            |                      | 55        |



### J. YTD BUDGET VS ACTUAL DETAIL - FOR THE PERIOD ENDING SEPTEMBER 30, 2019

|                                   | Public    | blic Housing AMP 3 | IP 3     | Public    | Public Housing AMP 4                  | P4                                  | Public F   | Public Housing AMP 5  | P5                    |
|-----------------------------------|-----------|--------------------|----------|-----------|---------------------------------------|-------------------------------------|--|---|-----------------------|
|                                   |           |                    | Over/    |           |                                       | Over/                               |  |   | Over/                 |
|                                   | Actual    | Budget             | Budget   | Actual    | Budget                                | Budget                              | Actual   | Budget  | (Under)<br>Budget     |
| Operating Revenue                 |           |                    |          |           |                                       |                                     |  |   |                       |
| Dwelling Rent                     | 271,052   | 237,600            | 33,452   | 440,196   | 439,200                               | 966                                 | 21,773   | 13,500  | 8,273                 |
| Rental Assistance                 | 1         | •                  | •        | 1         | 1                                     | ı                                   | ,  | 1   | 1                     |
| Governmental Grants               | •         | 1                  | ,        | •         |                                       | •                                   | •  | •   | •                     |
| Local Grants                      | •         | •                  | •        | •         | •                                     | •                                   | •  | •   | 1                     |
| Management/Fee for Service        | ı         | •                  | •        | 1         | ı                                     | ı                                   | ı  | •   | •                     |
| Bookkeeping Fee                   | •         | ,                  | ,        | •         | 1                                     |                                     | •  | •   | •                     |
| Asset Management Fee              | ,         | 1                  | •        |           | •                                     |                                     | •  | ı   | ı                     |
| HCVP Asset Management Fee         | •         | •                  | •        | •         | •                                     | ı                                   | ı  | •   | 1                     |
| Reserves                          | 1         | •                  | ı        | ı         | ı                                     | ,                                   | ,  |   |                       |
| Operating Subsidy                 | 943,434   | 968,625            | (25,191) | 491,967   | 505,950                               | (13,983)                            | 15,339   | 19,463  | (4,124)               |
| Investment Income                 | ,         | •                  | •        | •         | ı                                     | •                                   | •  | •   | •                     |
| CY Transfers                      | •         | •                  | ,        | 65,423    | 118,976                               | (53,553)                            | 8.880  | 5,854   | 3,026                 |
| Other Income                      | 41,746    | 23,700             | 18,046   | 13,500    | 13,463                                | 37                                  | •  | 263   | (263)                 |
| Total Operating Revenue           | 1,256,232 | 1,229,925          | 26,307   | 1,011,086 | 1,077,589                             | (66,503)                            | 45,992   | 39,079  | 6,913                 |
| Operating Expenses                |           |                    |          |           |                                       |                                     |  |   |                       |
| Administration                    | 238,632   | 236,141            | 2,490    | 367,624   | 358,725                               | 8,899                               | 23,101   | 23,505  | (404)                 |
| Tenant Services                   | 16,158    | 2,625              | 13,533   | 1,993     | 2,588                                 | (594)                               | 45   | į   | 45                    |
| Utilities                         | 295,672   | 315,375            | (19,703) | 136,098   | 158,025                               | (21,927)                            | 6.770  | 7,275   | (202)                 |
| Ordinary maintenance & operations | 460,361   | 343,988            | 116,374  | 398,099   | 403,500                               | (5,401)                             | 12,497   | 5,588   | 6,910                 |
| Protective Services               | 753       | 938                | (185)    | 901       | 510                                   | (404)                               | ю  | 23  | (19)                  |
| General expense                   | 83,639    | 78,038             | 5,602    | 107,167   | 101,535                               | 5,632                               | 3,575  | 2,689   | 988                   |
| MIP & Replacement Reserves        | ı         | ı                  | ı        | 1         | 1                                     |                                     | •  |   | 1                     |
| Housing Assistance Payments       |           |                    |          |           | ď                                     |                                     |  | 1   | ,                     |
| Debt Service                      | •         |                    | •        | ٠         | •                                     | •                                   | 1  | 1   | 1                     |
| CY Reserves                       | 161,017   | 252,821            | (91,804) |           | 52,706                                | (52,706)                            | 1  |   | 0                     |
| Total Operating Expense           | 1,256,232 | 1,229,925          | 26,307   | 1,011,086 | 1,077,589                             | (66,502)                            | 45,992   | 39,079  | 6,913                 |
| ADJUSTED NET INCOME(LOSS)**       | 0         | •                  | •        | 9         | •                                     | 0                                   | 0  | ,   | 0                     |
|                                   |           |                    |          |           | THE REAL PROPERTY NAME AND ADDRESS OF | processes are such and was the many | the state of the second state of the state o | traplante report per al reportamente relative of the subsequent de- | Andre attack promised |



# J. YTD BUDGET VS ACTUAL DETAIL - FOR THE PERIOD ENDI NG SEPTEMBER 30, 2019

|                                   | LIHTIC/Pu | IC/Public Housing AMP 6 | g AMP 6          | LIHTC/P      | LIHTC/Public Housing AMP 7 | g AMP 7        | LIHTC/Pu | LIHTC/Public Housing AMP 8 | g AMP 8 |
|-----------------------------------|-----------|-------------------------|------------------|--------------|----------------------------|----------------|----------|----------------------------|---------|
|                                   |           |                         | Ower/<br>(Under) |              |                            | Over/          |          |                            | Over /  |
|                                   | Actual    | Budget                  | Budget           | Actual       | Budget                     | Budget         | Actual   | Budget                     | Budget  |
| Operating Revenue                 |           |                         |                  |              |                            |                |          |                            |         |
| Dwelling Rent                     | 145,645   | 139,500                 | 6,145            | 125,785      | 117,900                    | 7,885          | 55,880   | 49,500                     | 6,380   |
| Rental Assistance                 | •         | į                       | 1                | •            | ı                          | 1              | 1        | ,                          | ı       |
| Governmental Grants               | •         | •                       | •                | •            | •                          | •              | •        | ı                          | ,       |
| Local Grants                      | •         | ,                       | ,                | ,            | ı                          |                | •        | •                          | 1       |
| Management/Fee for Service        | •         | •                       | •                | •            | •                          | •              | 1        | ı                          | ,       |
| Bookkeeping Fee                   | •         | •                       | •                | •            | ı                          | 1              | 1        | t                          | 1       |
| Asset Management Fee              | •         | ı                       | •                | •            | •                          | ı              | ,        | •                          |         |
| HCVP Asset Management Fee         | •         | •                       |                  | •            |                            | •              | •        | 1                          | ı       |
| Reserves                          | ,         | 1                       | ,                | ,            | ,                          |                | ,        | •                          | •       |
| Operating Subsidy                 | 115,937   | 120,225                 | (4,288)          | 130,759      | 113,325                    | 17,434         | 130,333  | 119,250                    | 11,083  |
| Investment Income                 | •         | ı                       | •                | •            | •                          | •              | •        | 300                        | (300)   |
| CY Transfers                      | 55,263    | 52,485                  | 2,778            | 17,835       | 76,129                     | (58,294)       | 39.537   | 39,338                     | 200     |
| Other Income                      | 1,970     | 8,025                   | (6,055)          | 5,337        | 10,800                     | (5,463)        | 4,060    | 1,238                      | 2,823   |
| Total Operating Revenue           | 318,815   | 320,235                 | (1,420)          | 279,716      | 318,154                    | (38,438)       | 229,810  | 209,625                    | 20,185  |
| Operating Expenses                |           |                         |                  |              |                            |                |          |                            |         |
| Administration                    | 156,597   | 152,516                 | 4,081            | 89,432       | 85,646                     | 3,786          | 83,608   | 71,663                     | 11,945  |
| Tenant Services                   | 37,194    | 45,000                  | (7.806)          | 433          | 6,788                      | (6,355)        | 625      | 1,425                      | (800)   |
| Utilities                         | 1,926     | 5,250                   | (3,324)          | 1,679        | 3,975                      | (2,296)        | 27,754   | 19,725                     | 8,029   |
| Ordinary maintenance & operations | 101,052   | 80,288                  | 20,764           | 141,811      | 179,528                    | (37,717)       | 96,795   | 97,913                     | (1,118) |
| Protective Services               | 26        | 244                     | (188)            | 2,042        | 915                        | 1,127          | 384      | 263                        | 121     |
| General expense                   | 21,991    | 36,938                  | (14,947)         | 44,319       | 41,303                     | 3,017          | 20,645   | 18,638                     | 2,007   |
| MIP & Replacement Reserves        | •         | •                       | ,                | •            | ı                          | 32.            |          | ı                          | 9       |
| Housing Assistance Payments       | 1         | •                       | ı                | .1           | •                          | e <sup>t</sup> |          | •                          |         |
| Debt Service                      | •         |                         | ,                | 2            | ž                          | 25             | 14       | 7                          | 9       |
| CY Reserves                       |           | •                       | 1                | 9            | ٠                          |                | 2        | •                          |         |
|                                   |           |                         |                  | ,            |                            | :              |          |                            |         |
| Total Operating Expense           | 318,816   | 320,235                 | (1,419)          | 279,716      | 318,154                    | (38,438)       | 229,810  | 209,625                    | 20,185  |
| ADJUSTED NET INCOME(LOSS)**       | (0)       | ,                       | (0)              | ( <b>0</b> ) | ı                          | <b>(0</b> )    | 0        | •                          | 0       |
|                                   |           |                         |                  |              |                            |                |          |                            |         |



## J. YTD BUDGET VS ACTUAL DETAIL – FOR THE PERIOD ENDING SEPTEMBER 30, 2019

|                                   | LIHTC/Pu | LIHTC/Public Housing AMP 9 | g AMP 9           | LIHTC/Pu | LIHTC/Public Housing AMP 10 | AMP 10            | LIHTC/Pu | LIHTC/Public Housing AMP 11 | g AMP 11          |
|-----------------------------------|----------|----------------------------|-------------------|----------|-----------------------------|-------------------|----------|-----------------------------|-------------------|
|                                   |          |                            | Over /<br>(Under) |          |                             | Over /<br>(Under) |          |                             | Over /<br>(Under) |
|                                   | Actual   | Budget                     | Budget            | Actual   | Budget                      | Budget            | Actual   | Budget                      | Budget            |
| Operating Revenue                 |          |                            |                   |          |                             |                   |          |                             |                   |
| Dwelling Rent                     | 47,842   | 43,200                     | 4,642             | 27,292   | 29,700                      | (2,408)           | 55,556   | 53,100                      | 2,456             |
| Rental Assistance                 |          | 1                          | ,                 | 1        | •                           | •                 | 1        | 1                           | 1                 |
| Governmental Grants               | •        | ı                          | •                 | •        | •                           | •                 | ı        | 1                           | 1                 |
| Local Grants                      | 1        | •                          | •                 | ı        | •                           | •                 | r        | ,                           | 1                 |
| Management/Fee for Service        | 1        | •                          | •                 | ı        | •                           | •                 | ,        | ,                           | ı                 |
| Bookkeeping Fee                   | 1        | •                          | 1                 | 4        | ı                           | ŀ                 | ,        | •                           | 1                 |
| Asset Management Fee              | ı        | 1                          | 1                 | ı        | ,                           | ,                 | ,        | •                           | •                 |
| HCVP Asset Management Fee         | 1        | 1                          | •                 | •        | ,                           | ı                 | ,        | •                           |                   |
| Reserves                          | ,        | 1                          | ,                 | •        | •                           | •                 | •        | •                           | ı                 |
| Operating Subsidy                 | 216,596  | 215,175                    | 1,421             | 61,772   | 56,925                      | 4,847             | 63,309   | 67,388                      | (4,078)           |
| Investment Income                 | 466      | 375                        | 91                | ı        | 1                           | ,                 | •        | 1                           | ı                 |
| CY Transfers                      | •        | ı                          | •                 | 43,593   | 19,594                      | 23,999            | •        | •                           | ,                 |
| Other Income                      | 3,679    | 7,238                      | (3,558)           | 1,719    | 1,350                       | 369               | 1,870    | 4,688                       | (2,818)           |
| Total Operating Revenue           | 268,583  | 265,988                    | 2,595             | 134,376  | 107,569                     | 26,807            | 120,735  | 125,175                     | (4,440)           |
| Operating Expenses                |          |                            |                   |          |                             |                   |          |                             |                   |
| Administration                    | 82,608   | 79,204                     | 6,404             | 56,800   | 49,448                      | 7,353             | 49,311   | 45,949                      | 3,363             |
| Tenant Services                   | 2,393    | 7,575                      | (5.182)           | 1,772    | 38                          | 1,735             | 478      | 375                         | 103               |
| Utilities                         | 6,122    | 7,125                      | (1,003)           | 1,316    | 1,163                       | 154               | 13,715   | 12,600                      | 1,115             |
| Ordinary maintenance & operations | 101,409  | 132,750                    | (31,341)          | 63,877   | 46,800                      | 17,077            | 38,577   | 49,650                      | (11,073)          |
| Protective Services               | 4,917    | 450                        | 4,467             | 2,773    | 840                         | 1,933             | 3,643    | 1,088                       | 2,555             |
| General expense                   | 23,406   | 22,200                     | 1,206             | 7,838    | 9,281                       | (1,443)           | 7,848    | 10,084                      | (2,235)           |
| MIP & Replacement Reserves        |          | •                          | •                 | •        | ı                           | ,                 | •        | 1                           |                   |
| Housing Assistance Payments       | 1        | 1                          | •                 | ā        | 9                           | 30                | ,        | Э                           | 19                |
| Debt Service                      | ı        | 1                          | ,                 | 36       | Э                           | a                 | •        | t                           | •                 |
| CY Reserves                       | 44.728   | 16,684                     | 28,044            |          | 2)                          |                   | 7.163    | 5,430                       | 1,733             |
| Total Operating Expense           | 268,583  | 265,988                    | 2,596             | 134,377  | 107,569                     | 26,808            | 120,734  | 125,175                     | (4,441)           |
| ADJUSTED NET INCOME(LOSS)**       | (0)      | •                          | <b>(</b> 0)       | (0)      | 1                           | (0)               | 0        | •                           | 0                 |
|                                   |          |                            |                   |          |                             |                   |          |                             |                   |



## J. YTD BUDGET VS ACTUAL DETAIL - FOR THE PERIOD ENDING SEPTEMBER 30, 2019

|                                   | LIHTC/Pul | LIHTC/Public Housing AMP 12 | g AMP 12         | LIHI    | LIHTIC/OTC Phase V | Se V             | N                                       | Miller Homes |                             |
|-----------------------------------|-----------|-----------------------------|------------------|---------|--------------------|------------------|---|--------------|-----------------------------|
|                                   | Actual    | Rudoet                      | Over/<br>(Under) | Actus   | Burbet             | Over/<br>(Under) | Actual                                  | Rudeet       | Over /<br>(Under)<br>Budget |
|                                   |           |                             |                  |         | 0                  |                  |   | 0            |                             |
| Operating Revenue                 | !         | ,                           |                  | ,       | ,                  | ,                |   | ,            |                             |
| Dwelling Rent                     | 141,478   | 126,000                     | 15,478           | 150,558 | 133,500            | 17,058           | 104,108                                 | 106,200      | (2,092)                     |
| Rental Assistance                 | ŀ         | •                           | •                | 463,568 | 476,250            | (12,682)         | 132,088                                 | 103,500      | 28,588                      |
| Governmental Grants               | •         | ,                           | ,                | 1       | •                  | •                | 1                                       | •            | ı                           |
| Local Grants                      | •         | •                           | •                | •       | ·                  | 1                | •                                       |              |                             |
| Management/Fee for Service        | t         | •                           | •                | ,       | 1                  | ,                | •                                       | ,            | 1                           |
| Bookkeeping Fee                   | •         | •                           |                  |         |                    | •                | ,                                       | ,            |                             |
| Asset Management Fee              | •         |                             | •                | 9       | ì                  | ì                | ,                                       | ,            | ı                           |
| HCVP Asset Management Fee         | 1         | •                           | •                |         |                    | •                | ,                                       |              |                             |
| Reserves                          | •         | ,                           | ı                | 9       | 1                  | •                | 1                                       | ,            | ,                           |
| Operating Subsidy                 | 111,602   | 88,875                      | 727,727          | 1       | 1                  | 1.               | 1                                       | 1            | 1                           |
| Investment Income                 | •         |                             | ı                | 1.      | 1                  | 1                | 1                                       | 1            | ı                           |
| CY Transfers                      | ,         | ,                           | ı                | C       | Ü                  | 1                |   | 1            | i                           |
| Other Income                      | 23,979    | 21,563                      | 2,417            | 28,950  | 24,225             | 4,725            | 3,045                                   | 5,625        | (2,580)                     |
| Total Operating Revenue           | 277,060   | 236,438                     | 40,622           | 643,076 | 633,975            | 9,101            | 239,241                                 | 215,325      | 23,916                      |
| Operating Expenses                |           |                             | 3                |         | :                  |                  | ;                                       | ;            |                             |
| Administration                    | 105,762   | 113,333                     | (1,571)          | 136,405 | 139,403            | (2,997)          | 61,695                                  | 68,528       | (6,833)                     |
| Tenant Services                   | 81        | ,                           | 81               | 43,095  | 52,350             | (9,255)          | 29                                      | ı            | 29                          |
| Utilities                         | 11,770    | 15,000                      | (3,230)          | 13,361  | 10,350             | 3,011            | 1,775                                   | 1,688        | 87                          |
| Ordinary maintenance & operations | 107,200   | 82,163                      | 25,038           | 152,255 | 142,688            | 895'6            | 35,079                                  | 44,925       | (9,846)                     |
| Protective Services               | 6,225     | 1,875                       | 4,350            | 5,460   | 1,875              | 3,585            | ======================================= | •            | 11                          |
| General expense                   | 28,731    | 21.788                      | 6,943            | 76,364  | 62,550             | 13,814           | 2,345                                   | 11,925       | (085'6)                     |
| MIP & Replacement Reserves        | 1         | 1                           | ,                | 1.      | r                  | 1                | ŀ                                       | •            | ŀ                           |
| Housing Assistance Payments       | 1         | •                           |                  |         | 1                  | 1                | 1                                       | ı            | 1                           |
| Debt Service                      | •         |                             | •                | •       | 1                  | •                | •                                       | •            | •                           |
| CY Reserves                       | 17,290    | 2,280                       | 15,010           | 216,137 | 224,760            | (8,623)          | 138,308                                 | 88,260       | 50,048                      |
| Total Operating Expense           | 277,060   | 236,438                     | 40,622           | 643,076 | 633,975            | 9,101            | 239,241                                 | 215,325      | 23,916                      |
| ADJUSTED NET INCOME(LOSS)**       | 0         |                             | 0                | ,       | •                  | <b>(0)</b>       |   | •            | •                           |
|                                   |           |                             |                  |         |                    |                  |   |              |                             |

Monthly Board Report



## J. YTD BUDGET VS ACTUAL DETAIL - FOR THE PERIOD ENDING SEPTEMBER 30, 2019

|                                   | Hoy       | Hopkins-Tancil |                             | LIHIC   | LIHTC/Quaker Hill LP | ILP                         | Pri     | Princess Square | es es                       |
|-----------------------------------|-----------|----------------|-----------------------------|---------|----------------------|-----------------------------|---------|-----------------|-----------------------------|
|                                   | Actual    | Budget         | Over /<br>(Under)<br>Budget | Actual  | Budget               | Over /<br>(Under)<br>Budget | Actual  | Budget          | Over /<br>(Under)<br>Budget |
| Operating Rewnie                  |           |                |                             |         |                      |                             |         |                 |                             |
| Dwelling Rent                     | 239,040   | 226.800        | 12.240                      | 380.890 | 387,900              | (7.010)                     | 192.292 | 207.900         | (15.608)                    |
| Rental Assistance                 | 908,292   | 932,400        | (24,108)                    | 520,940 | 450,900              | 70,040                      | 679,685 | 622,800         | 56,885                      |
| Governmental Grants               | •         | ,              |                             | ı       | •                    | •                           | 1       |                 | . •                         |
| Local Grants                      | •         | ,              | •                           | ,       | 1                    | •                           | •       |                 | •                           |
| Management/Fee for Service        | •         | •              | •                           | •       | •                    | •                           | •       | 1               | ı                           |
| Bookkeeping Fee                   | •         |                | 6                           | ι       | ı                    | •                           | •       | •               | 1                           |
| Asset Management Fee              | •         |                |                             | ı       | •                    | •                           | •       | •               | ı                           |
| HCVP Asset Management Fee         | £         | •              | ,                           | •       | 1                    | ř                           | 1       | •               | ,                           |
| Reserves                          |           | •              | ,                           | •       | ,                    | •                           |         | •               | •                           |
| Operating Subsidy                 |           | 1              | 1                           |         | ,                    | •                           | •       | 1               | ı                           |
| Investment Income                 | 185       | 150            | 35                          | 402     | 878                  | (475)                       | 394     | •               | 38<br>28                    |
| CYTransfers                       | •         | j              | 2                           | •       | •                    | •                           | ,       | ı               | 1                           |
| Other Income                      | 199'6     | 5,700          | 3,967                       | 14,592  | 15,638               | (1,045)                     | 22,125  | 17,745          | 4,380                       |
| Total Operating Revenue           | 1,157,184 | 1,165,050      | (7,866)                     | 916,824 | 855,315              | 61,509                      | 894,495 | 848,445         | 46,050                      |
| Operating Expenses                |           |                |                             |         |                      |                             |         |                 |                             |
| Administration                    | 161,737   | 167,828        | (160,91)                    | 270,895 | 270,383              | 512                         | 105,973 | 102,311         | 3,662                       |
| Tenant Services                   | 60,508    | 113,625        | (53,117)                    | 8,254   | 6,750                | 1,504                       | 1,117   | 5,250           | (4,133)                     |
| Utilities                         | 121,425   | 105,525        | 15,900                      | 406     | 2,325                | (1,919)                     | 61,819  | 70,500          | (2,681)                     |
| Ordinary maintenance & operations | 404,950   | 312,300        | 92,650                      | 120,951 | 144,544              | (23.593)                    | 334,990 | 237,075         | 97,915                      |
| Protective Services               | 1,123     | 750            | 373                         | 4       | 225                  | (185)                       | 1,231   | 1,388           | (156)                       |
| General expense                   | 54,193    | 67,650         | (13,457)                    | 154,030 | 157,875              | (3,845)                     | 171,292 | 171,900         | (809)                       |
| MIP & Replacement Reserves        | •         | •              |                             | £       | •                    | e                           | •       | •               | •                           |
| Housing Assistance Payments       | •         | •              | •                           | •       | •                    | t                           | •       | k               | ,                           |
| Debt Service                      | ı         | •              | •                           | 68,829  | 67,950               | 606                         | 73,407  | 73,500          | (63)                        |
| CY Reserves                       | 353,248   | 397,373        | (44,124)                    | 293,390 | 205,264              | 88,126                      | 138,666 | 186,521         | (47,855)                    |
| Total Operating Expense           | 1,157,184 | 1,165,050      | (7,866)                     | 916,824 | 855,315              | 61,509                      | 894,495 | 848,445         | 46,050                      |
| ADJUSTED NET INCOME(LOSS)**       |           | r              | 0                           |         |                      | (0)                         | •       | •               | 0                           |
|                                   |           |                |                             |         |                      |                             |         |                 |                             |



### ARHY

## J. YTD BUDGET VS ACTUAL DETAIL - FOR THE PERIOD ENDING SEPTEMBER 30, 2019

|                                   | LIHTC   | LIHTC/Pendleton 3 | Park    | Housing C  | Housing Choice Voucher Program | r Program      | Mod Re    | Mod Rehab Project-Based | Based     | Tax Exe | Tax Exempt Bond Income | псот     |
|-----------------------------------|---------|-------------------|---------|------------|--------------------------------|----------------|-----------|-------------------------|-----------|---------|------------------------|----------|
|                                   |         |                   | Over/   |            |                                |                |           |                         | Over/     |         |                        | Over/    |
|                                   |         |                   | (Under) |            |                                | Over / (Under) |           |                         | (Under)   |         |                        | (Under)  |
|                                   | Actual  | Budget            | Budget  | Actual     | Budget                         | Budget         | Actual    | Budget                  | Budget    | Actual  | Budget                 | Budget   |
| Operating Revenue                 |         |                   |         |            |                                |                |           |                         |           |         |                        |          |
| Dwelling Rent                     | 88,908  | 90,900            | (1.992) | 1          | •                              | •              |           | 1                       | 1         | 1       |                        | •        |
| Rental Assistance                 | 189.198 | 162,900           | 26,298  | ,          | ,                              | •              |           | •                       | •         | •       | •                      | ,        |
| Governmental Grants               | Ö       | Ŋ                 | •       | 17,826,743 | 17,529,000                     | 297,743        | 767,801   | 993,750                 | (225,949) | ,       |                        | ,        |
| Local Grants                      | 1       | 1                 |         |            | 1                              | ×              |           | ٠                       |           | ·       | ٠                      | ,        |
| Management/Fee for Service        | ê       | 6                 |         | •          | *                              |                |           |                         | ,         |         | ٠                      | ,        |
| Bookkeeping Fee                   | ٠       | ٠                 |         | ,          |                                | ٠              | ,         | ,                       | C         | 1       |                        | 1        |
| Asset Management Fee              | i       | •                 | •       |            | 4                              | •              |           |                         | •         |         |                        | •        |
| HCVP Asset Management Fee         |         | •                 |         | 1,317,985  | 1,212,000                      | 105,985        | 85,311    | 116,625                 | (31,314)  | 1       | j, t                   | •        |
| Reserves                          | i       | •                 | ×       |            | ı                              | Э.             | T         | •                       | ğ e       | •       | •                      | ,        |
| Operating Subsidy                 | i       | ,                 | 6       | ĉ          | •                              |                | ٠         |                         | ,         | •       | ı                      |          |
| Investment Income                 | 901     | 38                | 89      | 9,855      | 6,750                          | 3,105          | 103       | 8                       | 5         | 237     | ٠                      | 237      |
| CY Transfers                      | 1.378   | ٠                 | 1,378   | •          | 74,194                         | (74,194)       | 158,646   |                         | 158,646   |         |                        | ,        |
| Other Income                      | 15,464  | 11,100            | 4,364   | 37.779     | 750                            | 37,029         | ·         |                         |           | 79,045  | 47,475                 | 31,570   |
| Total Operating Revenue           | 295,054 | 264,938           | 30,117  | 19,192,363 | 18,822,694                     | 369.670        | 1,011,861 | 1,110,465               | (98,604)  | 79,282  | 47,475                 | 31,807   |
| Operating Expenses                |         |                   |         |            |                                |                |           |                         |           |         |                        |          |
| Administration                    | 55,802  | 46,838            | 8,964   | 886,573    | 984,656                        | (98.083)       | 64,484    | 79,283                  | (14,798)  | 34,143  | 46,200                 | (12,057) |
| Tenant Services                   | 4       | 16                | 56      |            | 14.                            |                |           | 1                       | 1         | 44,030  | 1,275                  | 42,755   |
| Utilities                         | 34,421  | 36,375            | (1.954) | ï          | ,                              | •              |           |                         | •         | •       |                        | ı        |
| Ordinary maintenance & operations | 78,981  | 57,825            | 21,156  | 4,414      | 188                            | 4,226          | ×         | 1                       |           | 2       | ,                      | •        |
| Protective Services               | 11      | \$                | (F)     | 329        | 1,350                          | (1,021)        | •         |                         |           |         |                        |          |
| General expense                   | 75,416  | 70,725            | 4,691   | 289,919    | 307,500                        | (17.581)       | 12,048    | 12,600                  | (552)     |         |                        |          |
| MIP & Replacement Reserves        |         | ,                 |         |            | ×                              |                | ,         | Ť                       |           | , 1     |                        | ,        |
| Housing Assistance Payments       | ř       | 1                 |         | 18,006,034 | 17,529,000                     | 477,034        | 935,329   | 993,750                 | (58,421)  |         |                        | ,        |
| Debt Service                      | 50,373  | 50,250            | 123     | •          | •                              |                |           |                         | 1         | 1       | 11                     | ,        |
| CY Reserves                       |         | 2,813             | (2,813) | 5.093      | •                              | 5.093          |           | 24.833                  | (24.833)  | 1,109   |                        | 1,109    |
| Total Operating Expense           | 295.054 | 264,938           | 30,116  | 19,192,363 | 18.822.694                     | 369,669        | 1,011,861 | 1,110,465               | (98.604)  | 79,282  | 47,475                 | 31,807   |
| ADJUSTED NET INCOME(LOSS)**       | 0       | •                 | 0       | 0          | ٠                              | 0              | (0)       |                         | (0)       | 0       |                        | 0        |
| -                                 |         |                   |         |            |                                |                |           |                         |           |         |                        |          |



### J. RENT ROLL - FOR THE PERIOD ENDING SEPTEMBER 30, 2019

|                        | # of  |            |         |         |         |         |            |           | Avg              | Avg. Kental |
|------------------------|-------|------------|---------|---------|---------|---------|------------|-----------|------------------|-------------|
| Project Name           | Units | January    | March   | June    | July    | August  | September  | Total     | Inco             | Income/Unit |
| Public Housing Units   |       |            |         |         |         |         |            |           |                  |             |
| *Ladrey High-rise      | 170   | 46,181     | 45,846  | 47,182  | 48,377  | 49.080  | 49,341 \$  | 422,693   | <del>\$</del>    | 278         |
| *Samuel Madden         | 99    | 11,147     | 10,482  | 13,044  | 11.637  | 11,945  | 12,422 \$  | 103,632   | 69               | 177         |
| *Andrew Adkins         | 8     | 15,740     | 18,431  | 18,980  | 20,221  | 19,084  | 19,147 \$  | 166,232   | \$               | 208         |
| *4-10 Scattered Sites  | 90    | 14,860     | 14,756  | 14,669  | 16,752  | 17.757  | 17,454 \$  | 147,821   | 69               | 328         |
| *4-11 Scattered Sites  | 30    | 9.532      | 9,752   | 9,256   | 8,802   | 9,930   | 10,221 \$  | 80,939    | 8                | 300         |
| *4-12 Scattered Sites  | 41    | 14,547     | 12,709  | 13,903  | 13,457  | 13,261  | 13,377 \$  | 116,226   | \$               | 315         |
| *Park Place            | 38    | 11,388     | 11,709  | 11,410  | 11,872  | 11,927  | 11,504 \$  | 104,700   | \$               | 306         |
| *Saxony Square         | .5.   | 2,499      | 2,499   | 2,504   | 2,504   | 2,504   | 1.756 \$   | 21,773    | \$               | 484         |
| *Chatham Square        | 52    | 16,427     | 16,056  | 15,983  | 15,980  | 15,874  | 15,741 \$  | 144,820   | \$ 1             | 309         |
| *Braddock              | 9     | 1,586      | 1,577   | 1,135   | 1,716   | 1,716   | 1,291 \$   | 14,285    | \$               | 265         |
| *Whiting               | 24    | 6,847      | 4,398   | 5,832   | 5,820   | 5,883   | 6,194 \$   | 51,544    | \$               | 239         |
| *Reynolds              | 81    | 5,505      | 6,790   | 5.289   | 7,172   | 7,172   | 7,271 \$   | 57.926    | \$               | 358         |
| *Old Dominion          | 36    | 4,596      | 5,929   | 7,162   | 7.318   | 7,025   | 7,446 \$   | 55,898    | \$               | 173         |
| *West Glebe            | 48    | 4,391      | 4,459   | 5.228   | 5,720   | 6,426   | 6,813 \$   | 47.595    | \$               | 110         |
| *James Bland I         | 81    | 3,272      | 2,737   | 3,041   | 2,397   | 3,431   | 3,805 \$   | 27,665    | \$               | 171         |
| *James Bland II        | 81    | 5,086      | 999'9   | 6,667   | 6,577   | 6,487   | 5,733 \$   | 56,121    | \$               | 346         |
| *James Bland IV        | 44    | 14,458     | 16,304  | 16,450  | 16,098  | 14,269  | 15,148 \$  | 141,931   | \$               | 358         |
| **Total Public Housing | 754 💲 | \$ 188,062 | 191,102 | 197,735 | 202,420 | 203,771 | 204,664 \$ | 1,761,801 | <del>&amp;</del> | 278         |



### J. RENT ROLL - FOR THE PERIOD ENDING SEPTEMBER 30, 2019

|   | # of  |                |            |            |            |            |               |           | Tenant<br>Avg. Rental |
|---|-------|----------------|------------|------------|------------|------------|---------------|-----------|-----------------------|
| Project Name  | Units | January        | March      | June       | July       | August     | September     | Total     | Income/Unit           |
| Non-Public Housing Units                                |       |                |            |            | İ          |            |               |           |                       |
| *Quaker Hill LP   | 09    | 44,393         | 42,846     | 42,685     | 39,683     | 39,531     | 39,620 \$     | 378,849   | \$ 702                |
| -Renal Assistance                                       |       | 52,294         | 55,534     | 57,138     | 60,948     | 64,083     | 64,850 \$     | 523,594   |                       |
| Pendleton Park I  | 70    | 8,284          | 8,789      | 9,526      | 9,281      | 9,160      | 9,764 \$      | 82,523    | \$ 458                |
| -Renal Assistance                                       |       | 20,730         | 15,858     | 18,151     | 18,151     | 21,237     | 18,401        | 162,743   |                       |
| Pendleton Park II                                       | 4     | 95             | 940        | 940        | 873        | 873        | 873           | 8,259     | \$ 229                |
| Hopkins Tancil (Mod Rehab)                              | Ξ     | 24,731         | 26,589     | 30,577     | 31,549     | 29,159     | 29,697 \$     | 259,441   | \$ 264                |
| -Renal Assistance                                       |       | 97,513         | 98,255     | 100,294    | 98,507     | 102,523    | 103,113 \$    | 893,349   |                       |
| * James Bland V   | 32    | 16,449         | 16,349     | 18,315     | 17,416     | 15,543     | 15,704 \$     | 149,164   | \$ 307                |
| -Renal Assistance                                       |       | 53,527         | 51,037     | 53,705     | 52,373     | 49,819     | 49,705 \$     | 463,513   | w 0                   |
| *Miller Homes   | 91    | 12,940         | 12,429     | 12,137     | 11,950     | 10,818     | 10,818 \$     | 108,027   | \$ 750                |
| -Renal Assistance                                       |       | 11,066         | 12,034     | 12,584     | 13,029     | 14,330     | 14,360 \$     | 114,562   |                       |
| *Princess Square  | 69    | 20,941         | 24,783     | 24,112     | 25,321     | 24.569     | 24,031 \$     | 213,340   | \$ 349                |
| -Renal Assistance                                       | į     | 71,041         | 75,029     | 616,11     | 75,676     | 78,749     | 75,862 \$     | 675,125   |                       |
| Total Non-Public Housing                                | 334   | 334 \$ 434,849 | 440,472    | 458,143    | 454,757    | 460,394    | 456,798       | 4,032,489 | 437                   |
| Totals  | 1088  | 622,911        | \$ 631,574 | \$ 655,878 | \$ 657,177 | \$ 664,165 | \$ 661,462 \$ | 5,794,290 |                       |
| Total Monthly Average- (Actual)<br>Total Monthly Budget |       |                |            |            |            |            | <b>↔</b>      | 643,810   |                       |
|   |       |                |            |            |            |            |               |           |                       |

Note- The amounts shown on this report only indicates the amount of rent billed to ARHA tenants, it does not include the amounts collected.

<sup>\*</sup>Resolution 830 units

<sup>\*\*</sup> Public Housing total above does not include operating subsidy received from HUD.



### **V. DEVELOPMENT**



### A. RAMSEY HOMES

### Construction



Figure 1 September 3, 2019; Looking south at cast in place deck shoring

The concrete work at Ramsey continues as the remaining perimeter foundation wall, garage ramp and a portion of the cast in place concrete deck has been poured. At the end of September, 90% of the foundations have been poured and the concrete subcontractor and the shoring subcontractor are preparing for helical pile placement for the remaining 5 footers. Water and unsuitable soil was encountered when digging commenced for the elevator pit and 4 remaining footers.

The GC set up sump pits and continuously pumped water from the area for a few weeks. When it was apparent that the pumping would not remediate the issue, the geotechnical and structural engineers came up with the most efficient and effective solution – helical piles. The sheeting and shoring subcontractor was signed on to perform the work and after their drawings were approved by the structural engineer, they ordered the 63 piles to complete the install that will allow the concrete subcontractor to complete the footers. The helical pile order was placed at the end of the month. While concrete placement continued along with perimeter and garage ramp, the waterproofing continued in conjunction with the placement of concrete. All concrete and waterproofing work is inspected by our third-party inspector, Stevenson Consulting.

The plumber, electrician, and fire sprinkler subcontractor all laid a portion of their pipe and conduit along the concrete deck. Both the plumber and electrician passed city inspection before concrete was placed on the concrete deck.

Per Carlson Construction's August Pay App, the project is 21% complete. We continue to have bi-weekly on-site progress meetings with our owner's rep, design and construction team.



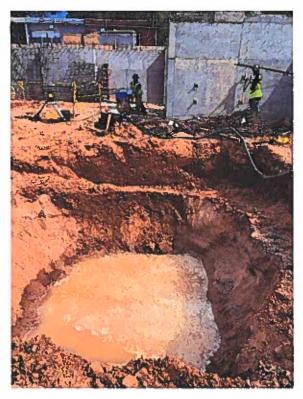


Figure 2 September 24, 2019: Water found at E11 footer excavation

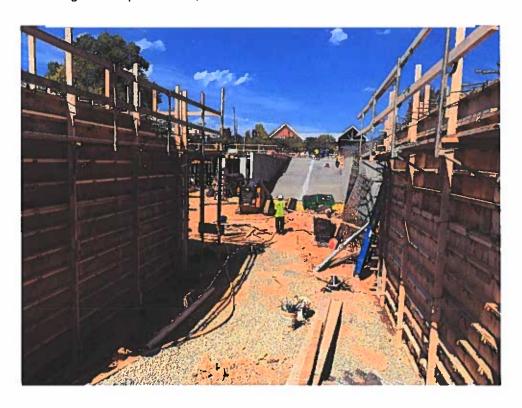


Figure 3 September 23, 2019; Looking north at garage ramp



### **B. TAX CREDIT PORTFOLIO**

The VHDA audit is underway for James Bland I, James Bland II, Chatham, Quaker Hill, and BWR. The audit includes a physical inspection of the asset as well as a review of the resident files and accounting records. The review of the resident files is complete as well as the physical inspections. We are in the process of reviewing and responding to any items noted during the file review or inspections.

The investors for Pendleton Park and Chatham Square have completed their annual audit consisting of site visits and file review. There were no findings associated with Chatham Square and we are awaiting the audit close out letter for Pendleton Park.

We received and addressed all comments from the local HUD field office with regard to the applications for the HUD repositioning initiative. Applications were submitted for Andrew Adkins, Chatham Square, James Bland I, James Bland II, James Bland IV, Ladrey, Park Place, Samuel Madden, Saxony Square, 27-55 S Bragg St, and 1131 – 1139 Beauregard St. We anticipate approvals before the end of the year.



### **VI. RESIDENT & COMMUNITY SERVICES**

**Monthly Board Report** 



### A. RESIDENT ENROLLMENT & ENGAGEMENT

| Properties      | Active Enrollment (YTD) | New Enrollment |
|-----------------|-------------------------|----------------|
| Hopkins-Tancil  | 18                      | 0              |
| Chatham         | 15                      | 0              |
| Samuel Madden   | 26                      | 2              |
| Andrew Adkins   | 22                      | 0              |
| James Bland V   | 78                      | 0              |
| Princess Square | 4                       | 0              |
| Ladrey          | 42                      | 3              |
| HCVP            | 62                      | 1              |
| Scattered Sites | 37                      | 0              |
| City-wide       | 43                      | 0              |
| TOTAL           | 347                     | 6              |

### **B. PROGRAM ENGAGEMENT BY PROPERTY**

| Properties      | Cumulative Service Days<br>September 2019 | Cumulative Service Hours<br>September 2019 |
|-----------------|---|--|
| Hopkins-Tancil  | 281                                       | 334  |
| Chatham         | 233                                       | 207  |
| Samuel Madden   | 64  | 40   |
| Andrew Adkins   | 10  | 20   |
| James Bland V   | 227                                       | 469  |
| Princess Square | 5   | 10   |
| Ladrey          | 64  | 354  |
| HCVP            | 96  | 384  |
| Scattered Sites | 25  | 100  |
| City-wide       | 259                                       | 1,036                                      |
| TÓTAL           | 1,264                                     | 2,954                                      |

<sup>\*</sup>Service Days are equivalent to the number of days participants or residents attend a program, workshop and/or case management appointment.

### **RACS** currently operates the following programs:

1. Congregate meals

2. Krunch Bunch

3. FACE

4. Gardening

5. Read Aloud

6. ROSS

7. Ladrey

8. JBV SS

<sup>\*</sup>Service Hours are equivalent to the number of hours participants or residents are actively engaged in a program, workshop and/or case management appointment.



### C. VOLUNTEERS

Currently there are 147 active volunteers working with RACS' programs, to assist in the delivery of workshops or programming. The table below indicates the number of new recruits, the number of service hours for the month, and the value of their time.

| # (YTD) | # New Recruits | # of Service Hours<br>September 2019 | Value of Service Hours |
|---------|----------------|--------------------------------------|------------------------|
| 147     | 7              | 323                                  | \$8,708.08             |

### D. ACTIVITIES BY AGE GROUP

| AGE GROUPS | TOTAL # OF ACTIVITIES | # OF PARTICIPANTS |  |
|------------|-----------------------|-------------------|--|
| 0-18       | 6                     | 65                |  |
| 19-60      | 9                     | 73                |  |
| 60+        | 19                    | 1,216             |  |
| TOTAL      | 32                    | 1,374             |  |

### E. SELF SUFFICIENCY PROGRAM STATISTICS

|  | ROSS | FSS |
|--|------|-----|
| Number of Households Under Contract of Participation – YTD           | 52   | 79  |
| Number of Households with Positive Escrow Accounts                   | N/A  | 43  |
| Number of Households to Successfully Graduate - YTD                  | 10   | 3   |
| Number of Case Management Assessments/Follow-up Appointments – Sept. | 20   | 8   |

### F. SUPPORT SERVICES / REFERRALS

| SERVICES/REFERRALS                      | September 2019 | YTD   |
|---|----------------|-------|
| Healthcare & Medical                    | 83             | 811   |
| Financial Assistance/Literacy Education | 28             | 253   |
| Daily Living Skills/Entitlements        | 38             | 394   |
| Transportation                          | 411            | 3,759 |
| Enrollments/Registrations/Assessments   | 13             | 85    |
| Adult Basic Education/Literacy/GED      | 2              | 24    |



| Job Training Skills/Programs/Certifications | 4   | 86    |
|---|-----|-------|
| Childcare Services                          | 2   | 55    |
| TOTAL                                       | 581 | 5,472 |

### **G. PARTNERSHIPS**

| Provider/Partner                         | Event/Activity                             | #<br>Participants<br>Served |
|--|--|-----------------------------|
| Bright Home Healthcare                   | Blood Pressure Clinic                      | 16                          |
| ALIVE                                    | Nutrition/Food Distribution/Family         | 81                          |
|  | Assistance                                 |                             |
| ALIVE (End of Month)                     | End of Month Food Distribution             | 268                         |
| Third Street Church                      | Services/Luncheon                          | 17                          |
| Capital Area Food Bank (CAFB) Mobile     | Nutrition/Food Program (Produce)           | 102                         |
| Capital Area Food Bank (CAFB)            | Nutrition/Food Program (Meat)              | 188                         |
| Capital Area Food Bank (CAFB)            | Weekend Bags                               | 120                         |
| Capital Area Food Bank (CAFB)            | Pop-up Food Pantry                         | 117                         |
| DCHS, Corey Castle                       | Men's Support Group                        | 8                           |
| DCHS, Corey Castle                       | Aging Successful Group                     | 4                           |
| Russell Temple CME Church                | Thursday Bags                              | 160                         |
| Monique Bagby, PIES Fitness              | Arthritis Exercise (3 sessions)            | 31                          |
| Debbie Latimer, DAAS Social Worker       | Comfort & Cheer Discussion Group           | 10                          |
| Chef Phillipe                            | Cooking Class                              | 17                          |
| Erin Meerzaman, Giant Pharmacy Clinical  | Wellness Topic & Immunization Clinic (Flu, | 24                          |
| Outreach Coordinator                     | Pneumonia, & Shingles Vaccines)            |                             |
| Dave Pankey, Acoustic Guitarist          | Music Therapy                              | 20                          |
| Edith Miller, Envoy of Alexandria        | Blood Pressure Screening Clinic            | 18                          |
| Office of Aging                          | TSC@ Charles Houston 47th Anniversary      | 27                          |
| Safeway                                  | Bread/Bakery Distribution (4X Month)       | 116                         |
| Giant Food                               | Meat/Toiletries/Bakery Distribution        | 46                          |
| Alexandria Volunteer Coop                | Health & Wellness - Nutrition              | 72                          |
| Christ Church                            | Senior Bingo                               | 52                          |
| l Heart Seniors', Inc.                   | End of the Month Breakfast                 | 22                          |
| l Heart Seniors', Inc.                   | Golden Zumba                               | 25                          |
| Ladrey Volunteers/Advisory Board         | Movie-Night                                | 17                          |
| Ladrey Advisory Board                    | Labor Day Cookout                          | 115                         |
| Annie B. Rose/Ladrey                     | Bingo                                      | 18                          |
| Successful Aging Committee of Alexandria | Fall Robust Walkathon                      | 15                          |
| M. Marshall, Instructor/Volunteer        | Basic Computer Class                       | 4                           |
| Resident Association                     | JBV It Takes A Village                     | 36                          |
| Total                                    | 30   | 1,766                       |

### H. FUNDING / FINANCIAL SUPPORT

| External Funding | In-Kind/Donations | ARHA \$ | TOTAL (All Sources) |
|------------------|-------------------|---------|---------------------|
| \$ 800           | \$ 3,500          | \$ 300  | \$ 10,908.14        |



### I. PROGRAM SUMMARY

The fall kicked off with a series of educational and community building activities for James Bland V (JBV) residents. This included a four week basic computer class, which provided participants with an introduction to Microsoft Word and a flash drive to store their created files and documents. Staff worked with the JBV Resident Association President Janeka Cogdell, to host an "It Takes a Village" Community Awareness event. The event was well attended by JBV residents and others from the surrounding neighborhoods. Residents were able to get information on building safer communities and the importance of maintaining a clean neighborhood. In addition, information was provided about upcoming activities for youth and families, such as Girl Scouts and a chess club.

After reviewing the current goals and pathways of achievement, there are currently 10 ROSS participants who have met the threshold of stable or thriving. These individuals are now in transitions to the FSS Program, where they can continue to build on their success and work on their self-sufficiency goals. With this transition, the numbers for the ROSS program have decreased, which means we are actively recruiting for new participants. In addition to continued community outreach and targeting potential participants through the Leasing and Occupancy specialists, the ROSS program will host an information and orientation session to identify new program participants.

Ross participants had the opportunity to schedule a one-on-one session with a Job Coach from Workforce Development, along with providing the chance for them to enroll in the next session of the Travel Hospitality Program. The first cohort just graduated and successfully completed the Travel Hospitality Program, and based on this success, Workforce Development will be funding training for additional participants. The Live Your Best Life series, continues to help create plans of success for teenage mothers and young adults. Participants also had the opportunity to enroll in the summer "Together We Bake" sessions to obtain ServeSafe certification. During the month of July, all Ross participants will be assessed and evaluated to see where they are with their current goals and pathways of achievement.

The Senior Center @ Charles Houston focused on welcoming fall with hopes of colorful fall foliage and resuming favorite activities (arthritis exercise, Golden Zumba to name a few) from summer hiatus. The Center celebrated its 47th anniversary with a luncheon held at Clyde's Restaurant in Alexandria. Additionally, we want to be sure we are immunized against flu, pneumonia and shingles with an immunization clinic sponsored by Giant Food's clinical pharmacy outreach program.



During the month of September, Ladrey residents participated in a series of social activities such as the Labor Day Cookout, Movie Nights, Peer Bonding Groups, Social Groups and Activity Discussions. Specifically, the residents of the Ladrey had a Peer Bonding activity which focused on upcoming activities that will benefit all resident's needs, likes, and interests. There were 17 residents that attended and indicated they would like to participate in more house games and cognitive skills activities. However, all the residents agreed that the level of respect and interaction amongst one another often hinders the participation of a larger number of Ladrey residents. Additionally, Activity Interest Surveys were distributed to all residents of the Ladrey Building requesting more specific information for either their interest or non-interest in participating in programs provided. Interest surveys are to be completed and retuned by mid-October.

Recruitment is underway for the new 21<sup>st</sup> Century Community Learning Center grant that was awarded to ARHA in collaboration with the Alexandria City Public Schools. The LINK (Linking Instruction Nurturing Knowledge) Program will utilize ARHA space and operate afterschool at the Ruby Tucker Family Center, Ladrey Highrise, and Jefferson Houston School. The minimum number of students required is 75, but so far Staff have signed up over a 100 students and may have to implement a waitlist. Students range from Kindergarten to 8<sup>th</sup> grade, and attend programming for a least 2 hours daily from Monday – Friday. The LINK Club will provide homework assistance, enrichment activities such a photography, understanding states of matter, and computer coding, along with recreational outdoor sports and educational field trips.

ARHA Staff has been selected to participate in the Alexandria City Public Schools 2025 Strategic Planning Committee. The first committee meeting was held in September, and provided an opportunity to review a range of data including student performance and accreditation status of schools from across the district. There were also discussions around what is going well and the continuing challenges with respect to equitable access to a high quality education. As a part of the committee, ARHA has been able to set up focus groups with parents and ARHA families to make sure their voice is heard and they are an active part of the process as ACPS develops its strategic plan.

The Partnership for a Healthier Alexandria and the Alexandria Health Department hosted a Community Meeting to share the results of the Community Health Assessment Surveys and get final input on the three most important topics that will take the lead in the development of Alexandria's five year Community Health Improvement Plan (CHIP). The top three topics that were chosen to center the CHIP plan around were Affordable Housing, Poverty, and Mental Health. Going forward, the Partnership for a Healthier Alexandria and the AHD plan to schedule specific topic meetings in November to address each one of those areas individually, before coming back together to prepare one comprehensive plan with recommended solutions help overcome those challenges.



### J. UPCOMING: TRAININGS / WORKSHOPS / COURSES / ORIENTATIONS / SPECIAL EVENTS

- 10/15 LADREY HARVEST LUNCHEON, 11:30 AM
- 10/16 FALL PREVENTION PRESENTATION, TSC@CH 10:00 AM
- 10/17 AMISH MARKET TRIP 8:30 AM
- 10/21 NAVIGATING THE SCHOOL SYSTEM, 6:30 PM
- 10/24 LADREY INTERNATIONAL DAY, LADREY COMMUNITY ROOM, 11:30 AM
- 10/24 CITY OF ALEXANDRIA, HOMEOWNERSHIP INFO SESSION, 6:00 PM
- 10/28 2020 MEDICARE ENROLLMENT LADREY COMMUNITY ROOM, 10:00 AM
- 10/31 LADREY INTERGENERATIONAL PROGRAM: TRUNK OR TREAT, 3:00 PM
- 12/2019 FSS REGIONAL GRADUATION
- 12/17 SWW DONOR RECEPTION, CHARLES HOUSTON RECREATION CENTER
- 12/18 SANTA'S WINTER WONDERLAND, CHARLES HOUSTON RECREATION CENTER



### K. PHOTOS



MICROSOFT WORD COMPUTER CLASS









IT TAKES A VILLAGE COMMUNITY OUTREACH EVENT





PHARMACY OUTREACH IMMUNIZATION CLINIC - SPONSORED BY GIANT PHARMACY







**ALL WHITE ACTIVITY DAY** 



"KRUNCH BUNCH" 47TH ANNIVERSARY CELEBRATION



### **VII. HUMAN RESOURCES**



### A. 80TH ANNIVERSARY GALA



The 80th Anniversary Gala was held on September 28th at the Torpedo Factory Art Center. Food was catered by the neighboring waterfront restaurant Vola's. Attendees were able to walk the red carpet and be photographed in their finest. A video of the gala can be found on YouTube under ARHA Gala 2019.

The welcome address was given by ARHA's CEO Keith Pettigrew; followed by presentations about ARHA's 80-year

history from: Mayor Justin Wilson, who read the proclamation of ARHA day in Alexandria; Former ARHA CEO, Roy Priest; Former Mayor William Euille, Ms. Michelle Chapman; and Ms. Ericka Miller.

While the Gala was held as the marquee event to celebrate the 80th Anniversary of ARHA, it was also an optimal opportunity to serve as a fund-raising effort for ARHA's annual toy giveaway, Santa's Winter Wonderland. At of the time of this report, \$40,000.00 was raised. The fundraising committee, was chaired by Rose Boyd, and included: Duncan Blair, Lavern Chatman, Kerry Donley, Roy Priest, and William Euille.

Corporate Sponsors contributing to the Gala included: EYA, LLC; VHDA; JBG Smith; E&G Services, LLC; Henry General Construction, LLC; John Marshall Bank, KTGY Group, Inc.; Next Realty Mid Atlantic, LLC; Mike T. Services; Burke and Herbert Bank; Pest Services Company, Century Cleaning, Atlantic Union Bank; Mary C. Harris; and Gwendolyn B. Lewis.

Another significant moment of the program was when Staff who have been employed with ARHA over 20 years received a plaque for their years of service. Staff Honorees included: Kevin Brown (32 Years); Buryl Shelton (32 Years); Fidel Villegas (29 Years); Vanessa Greene (24 Years); Donald Phillips (21 Years); Vanetta Harris (21 Years); and Yanny Bender (20 Years).

Media coverage included a story published by the Alexandria Gazette.



### PROCLAMATION

WHEREAS, the Alexandria Redevelopment and Housing Authority (ARHA) was created as a political subdivision of the Commonwealth of Virginia and established as an entity by the City of Alexandria on July 27, 1939 for the purpose of operating the Affordable Housing for low and moderate income persons in the City; and

WHEREAS, the provision of safe, decent, sanitary and affordable housing is important to the citizens of the City of Alexandria; and

WHEREAS, ARHA's initial affordable housing project was 110 units of affordable housing built in the 1940's in Old Town on the site of what is now Hopkins-Tancil; and

WHEREAS, over the 80 years of its existence, ARHA has developed, redeveloped, and maintained more than 1000 public and affordable housing units; and

WHEREAS, during the 1960s and 1970s, ARHA executed every urban renewal project created by the City of Alexandria, including the Gadsby Commercial Urban Renewal, one of the early urban renewal effort, that included the condemnation and demolition of blighted and dilapidated structures and the redevelopment of the King Street commercial area, including Market Square, Tavern Square and the areas bound by Fairfax Street and St. Asaph Street (Courthouse Square). Also, Mudtown, the area encompassing the original T.C. Williams High School, and the DIP which is the area south of Duke Street and between Columbus and Patrick Streets. The current Alfred Street Baptist Church is on land that was part of the DIP Urban Renewal Project; and

WHEREAS, more recent projects have been the award winning Chatham Square (2005) and Old Town Commons (2011 – 2014), both of which are mixed income developments that replaced aging public housing projects, and ARHA is currently redeveloping the Ramsey Homes site.

NOW, THEREFORE, I, JUSTIN M. WILSON, Mayor of the City of Alexandria, Virginia, and on behalf of the Alexandria City Council, do hereby proclaim ARHA as a leader in the design, development, and management of public, affordable and mixed income housing, and congratulate them on the 80th anniversary of the Alexandria Redevelopment and Housing Authority.

IN WITNESS WHEREOF, I have here unto set my hand and caused the Seal of the City of Alexandria to be affixed this 25th day of June, 2019.

MAYO JUSTIN M. WILSON
On behalf of the City Council
of Alexandria, Virginia

ATTEST







**CEO and Kevin Brown (32 Years)** 

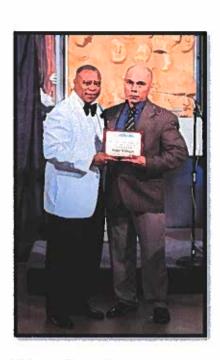
**CEO and Buryl Shelton (32 Years)** 



**CEO and Don Phillips (21 Years)** 



**CEO and Vanetta Harris (21 Years)** 



**CEO and Fidel Villegas (21 Years)** 



### **News**

### **ARHA Celebrates 80 Years**

By Jeanne Theismann
Gazette Packet

ayor Justin Wilson joined city officials and community supporters Sept. 28 as the Alexandria Redevelopment and Housing Authority celebrated its 80° anniversary with a black-tie gala at the Torpedo Sacrory Arts Center.

ARHÁ manages the ciry's public housing units and provides affordable housing and conomic opportunities for low and moderate-income residents.

"Our mission for the next five years is to become an industry leader in the development and management of model mixed income communities, while simultaneously increasing ARIA residents' self-sufficiency and quality of life," said CEO Keith Penigrew.

"Our mission for the next five years is to become an industry leader in the development and management of model mixed income communities."

- ARHA CEO Ketth Pettigrew

ARHA was established on June 27, 1939, by City Ordinance and Mayoral appointment of a five-member Board of Commissioners, in accordance with the Code of Virginia's enabling legislation.

The first low-rent housing units were occupied in 1941.

The Authority was established to

The Amhority was established to administer and operate the Public Housing Program in accordance with state and federal statutes and regulations prescribed by the U.S. Depart-



ARIHA board chair Daniel Bauman, government

ARHA board chair Daniel Bauman, government affairs coordinator Rose Boyd and commissioner Salena Zellers at the 80° anniversary celebration of ARHA Sept. 28 at the Turpedo Pactory Arts Center.

Erika Miller, Mayor Justin Wilson, Bill Entile, ARHA CEO Keith Pettigrew, Michelle Chapman and Roy Priest pase for a photo after each offered remarks in celebration of the 80° anniversary of ARHA Sept. 28 at the Torpedo Factory Arts Center.

mens of Housing and Urban Developmens (HUD).

The organization administers the tenanthased Section 8 (now Housing Choice Voucher Programs) in addition to the Moderate Rehabilistion Programs for projectbased subsidies in privately owned properties, operated and maintained by ARIA.

ARHA is governed by a nine-member Board of Commissioners which is appointed by the Alexandria City Council to staggered four-year terms.

According to the ARHA website, its 2012 – 2022 Strategic Plan is so increase the availability of affordable housing by maintaining, upgrading and redeveloping its housing properties and increasing resident self-



Mark Carlson with Lien and George Calloway celebrate at the ARHA 80° anniversary gala Sept. 28 at the Torpedo Factory Arts Center.

sufficiency and quality of life.

The Plan is divided irm five parts which address: (1) affordable housing challenges; (2) strategies for resident self-sufficiency; (3) community economic development approach; (4) ARHA's relationship with the community and the need to build partnerships, and (5) the need to assure ARHA's financial viability.

ARHAS Strategic Plan aligns with the City of Alexandria's Housing Master Plan and Strategic Plan, HUID's Plan and the applicable small area plans that have been adopted by the city, especially regarding the provision of low and moderate-income housing and economic benefits to residents.

### Just Neighbors Birthday Party Keeps the Light Shining

By SHIRLEY RUHE THE GAZETTE

ady Liberty will raise her torch in Alexandria as a beacon of welcome for the Just Neighbors birthday perty on Saturday, Oct. 12 from 6-9 p.m. It will be held at The Garden at 5380 Eisenhower Ave. in Alexandria in support of legal services for low-income immigrants and refugees.

The international theme of the evening ranges from silent auction travel packages as far away as Kenya to an international spread of appeniners as well as beer and longitim 4. A ALLANDADA GASTUT PACKET 4. OCTOBER 3-9, 2019

wine. Or if you'd like to stay closer to home, you could travel to Virginin Beach or celebrate with tickets to the Beamjolais and Beyond Celebration 2019.

While you browse the auction items and have just one more stuffed grape leaf, you can leave the listle ones next door at Scramble where childcare will be provided for \$12.50 per child.

The evening will also honor Anne Ledyard, the first recipient of the Just Neighbors Turchbearer Award, for her commiment in herging the light sthining for immigrant and refugee neighbors. Ledyard is a longtime volumeer and former board mem-

ber. Her 32 years career as a teacher, mostly in the Arlington Public School system brought her into contact with many undocumented students.

"I learned how these students' families, who had the least resources, had to pay fees for protracted legal services in an attempt to gain legal status.

Many of these students and their famities were fleeing wars or other dangerous issues in their home country and were coming here so live in the safety that most of us take for granted. My connection with Just Neighbors came out of that personal background. Genesis Lazo, Development Associate says they are hoping to raise \$10,000 to use for helping ten more families. Every time we can help one more family, we are helping our entire community be successful."

our entire community be successful.

Just Neighbors provides immigration legal services to low-income immigrants and refugees in Virginia, especially chose who are the most vulnerable. It has provided services to chousands of low-income immigrants in Virginia for over 23 years. Over 50 percent of their clients are from Rairfax with others from Alexandria City, Arlington, Palls Church City, Loudoum, Manassas City and Prince William.

WWW CONNECTIONNE WHITE EASCON



### **B. ARHA JOB-TRAINING-CAREER FAIR**

On October 17, 2019 ARHA will host a Job-Training-Career Fair in partnership with the City of Alexandria Office of Workforce Development and Anthem, as a part of the Section III Employment Initiative. In addition to employers offering jobs in Trades, there will be opportunities for hospitality, retail, customer service, also office and technology jobs. There will also be rotating workshops offered in Resume Writing, Interviewing Tips and Dressing for Success. Finally, there will be representatives from the Virginia Department of Labor and the Center for Employment Training to offer information on upcoming classes.



### **VIII.CONSENT DOCKET**



### IX. ACTION DOCKET



### X. OTHER BUSINESS